Stenographic Transcript Before the

CAUCUS ON INTERNATIONAL NARCOTICS CONTROL

UNITED STATES SENATE

Fighting for Iowans: Examining Drug Control, Prevention, and Treatment Efforts

Thursday, October 14, 2021

Cedar Rapids, Iowa

ALDERSON COURT REPORTING
1111 14TH STREET NW
SUITE 1050
WASHINGTON, D.C. 20005
(202) 289-2260
www.aldersonreporting.com

1	CONTENTS	
2	Statement of	Page
3	Opening Statement of Senator Grassley	3
4	Statement of Dale Woolery, Director, Iowa Governor's	
5	Office of Drug Control Policy	9
6	Statement of Jeffrey B. Stamm, Executive Director,	
7	Midwest High Intensity Drug Trafficking Areas	16
8	Statement of Jennifer Husmann, Project Coordinator,	
9	Iowa Alliance of Coalitions for Change	22
10	Statement of Rod Courtney, Executive Director,	
11	CRUSH of Iowa	29
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	FIGHTING FOR TOWARS: EXAMINING DRUG CONTROL, PREVENTION,
2	AND TREATMENT EFFORTS
3	
4	Thursday, October 14, 2021
5	
6	U.S. Senate
7	Caucus on International Narcotics Control
8	Cedar Rapids, Iowa
9	
10	The caucus met, pursuant to notice, at 10:00 a.m., in
11	Court 1, U.S. District Court, Northern District of Iowa,
12	111 Seventh Avenue, S.E., Cedar Rapids, Iowa, 52401,
13	Hon. Charles E. Grassley presiding.
14	Present: Senator Grassley [presiding].
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

- 1 OPENING STATEMENT OF SENATOR GRASSLEY
- 2 Senator Grassley. First of all, I want to welcome
- 3 everybody to this hearing. We call it the Senate Drug
- 4 Caucus in Washington, D.C. The official title is Senate
- 5 International Narcotics Control Caucus.
- 6 And we particularly welcome our witnesses today
- 7 because you have had to put in work like the rest of us do
- 8 to get ready for this. But everybody who is here is
- 9 welcome, very much welcome.
- 10 Today, the Senate Drug Caucus field hearing is meant
- 11 to highlight and discuss Iowa's efforts in drug control
- 12 policy. I look forward to a very interesting conversation
- 13 and a chance to learn about Iowa's current drug trends, our
- 14 pressing issues in Iowa, and seeing how I can continue
- 15 fighting for Iowans in Congress on this very important
- 16 issue.
- 17 Drug policy experts and scholars often note that
- 18 successful drug control should be based on a three-legged
- 19 stool, and that approach has three complementary legs
- 20 representing prevention, treatment, and enforcement. Each
- 21 leg of the stool is necessary to support the other legs.
- 22 In the absence of one leg, the stool obviously is very
- unsteady.
- These three issues can and should complement each
- other. Sometimes one leg of the stool will demand more

- 1 than the others. And of course, that is bound to happen in
- our dynamic and changing policy area, but a balanced and
- 3 complete response is certainly something we should strive
- 4 for.
- 5 That is why I am pleased today's panel is made up of
- 6 experts representing each leg of the stool. I am looking
- 7 forward to hearing from each of you in your respective
- 8 fields of prevention, treatment, and enforcement.
- 9 Every year on my 99 counties tour, I hear from Iowans
- on a host of drug issues, ranging from preventing young
- 11 people's use of marijuana to stopping traffickers from
- 12 spreading deadly drugs. I have a few things I would like
- 13 to share and make sure that we talk about today since they
- 14 are priorities in Congress and how they certainly impact
- 15 Iowa.
- 16 First, we are dealing with an unprecedented wave of
- 17 fentanyl and its analogs. The Centers for Disease Control
- and Prevention reported that over 93,000 Americans died
- 19 from drug overdose in 2020. This is the highest number in
- 20 a whole generation. We know overdose deaths impact rural
- 21 communities at a greater rate.
- Fentanyl and similar synthetic drugs are the main
- 23 drivers for these record-breaking increases. I am
- 24 dedicated to making sure that Congress permanently controls
- 25 fentanyl analogs, and that is an issue that we have had a

- 1 hard time getting a long-term solution to. We have had
- 2 several short-term extensions, but hopefully, the next time
- 3 we deal with it that we will deal with it on a permanent
- 4 basis because too many people have died from these drugs,
- 5 and I think all of us would agree that enough is enough.
- I am also working on bipartisan efforts to proactively
- 7 schedule synthetic drugs. To skirt the law, drug dealers
- 8 modify illicit substances. It seems like the dealers
- 9 constantly change chemical makeup of drugs so it is legal.
- 10 We can't seem to change the laws fast enough to keep ahead
- 11 of them.
- 12 These knockoffs are similar to controlled drugs, but
- 13 because they are new and constantly changing, they aren't
- 14 captured by the law. This loophole can be deadly because
- law enforcement can't identify the drugs. So, we have to
- 16 be more nimble in our approach to synthetic drugs.
- The issues of scheduling fentanyl analogs and
- 18 synthetic drugs show the importance of enforcement. While
- 19 that is critical, I also want to highlight prevention and
- 20 treatment.
- I have long supported drug prevention programs. They
- 22 help stop drug use at the outset and can save the taxpayer
- 23 dollars. In fact, I worked on legislation starting the
- 24 Drug-Free Communities anti-drug program, which leads
- 25 efforts to mobilize communities to prevent and reduce use

- of substance. And of course, there are grants connected
- with that, and some of that grant money finds its way to
- 3 Iowa to help local and area efforts.
- I also helped launch Face It Together, what I refer to
- 5 as FIT, F-I-T. This was the Nation's first statewide anti-
- 6 drug effort offering citizens strategies to combat illicit
- 7 drug use in their hometowns. And Peter Komendowski is
- 8 here. He has carried on that effort for me. I am not as
- 9 integrally involved with it as I was during the late '90s
- 10 through about 15 years after that.
- 11 Likewise, treatment is critical. Too many of us know
- 12 someone who has struggled with substance use disorder. I
- am grateful that Rod Courtney, who I will introduce pretty
- 14 soon, is here today to share his story and highlight his
- work to help families and individuals grappling with
- 16 addiction.
- 17 Iowans have a lot to be proud of, and many of our drug
- 18 control initiatives have succeeded. But we must be
- 19 tireless in keeping drugs off our streets, preventing drug
- 20 abuse, and treating addiction nationwide and, as we are
- 21 concerned as Iowans, of course, in Iowa as well.
- Thank you again to our witnesses, everybody in the
- 23 audience for being here today, and I look forward to your
- 24 testimony.
- I will now introduce the witnesses with a short

- 1 introduction, and if there is something about your
- 2 professional life or something about your life you want me
- 3 to know that I haven't stated in your introduction, you are
- 4 free to do that.
- 5 So, Dale Woolery is the eighth director of the Iowa
- 6 Governor's Office of Drug Control Policy. Governor
- 7 Reynolds appointed him in January 2019. He works with
- 8 public and private sector leaders at the local, State, and
- 9 Federal levels to strengthen Iowa's drug control efforts.
- Jeffrey Stamm was appointed as the executive director
- of the Midwest High Intensity Drug Trafficking Area that
- 12 goes by the acronym HIDTA. He was appointed to that
- 13 position January 2016. As executive director, Mr. Stamm
- 14 oversees the efforts of 72 counties across 7 Midwestern
- 15 States in their efforts to reduce drug availability by
- 16 stopping drug trafficking organizations operating in the
- 17 Midwest.
- Jennifer Husmann is virtual, is project coordinator of
- 19 the Area Substance Abuse Council. Additionally, she
- 20 currently directs the work of the Iowa Alliance of
- 21 Coalitions for Change, known as AC4C. Mrs. Husmann's work
- 22 focuses on preventing youth alcohol, marijuana, and
- 23 methamphetamine use.
- 24 Rod Courtney is the executive director of Community
- 25 Resources United to Stop Heroin, and they use the acronym

Τ.	CROSH of lowa, which locuses on providing family support,
2	community events, education, and treatment resources for
3	people whose lives have been impacted by substance abuse
4	disorder. Mr. Courtney became involved in CRUSH after
5	losing his 38-year-old son to fentanyl overdose November
6	2016. He has helped develop and coordinate CRUSH families
7	and friends support groups in Cedar Rapids and Iowa City
8	and advocates for improved treatment resources for those
9	suffering from opioid disorder.
10	So, we will go with Mr. Woolery and then Mr. Stamm and
11	Ms. Husmann by virtual and then Rod Courtney. So, would
12	you start, please?
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

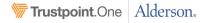
- 1 STATEMENT OF DALE WOOLERY, DIRECTOR, IOWA GOVERNOR'S
- 2 OFFICE OF DRUG CONTROL POLICY
- Mr. Woolery. It would be an honor, Mr. Chairman.
- 4 Senator Grassley, thank you so much for this invitation and
- 5 this opportunity.
- 6 The short version of my comments would be to echo your
- 7 comments, but I will share a few other things, including
- 8 sharing that Governor Reynolds shares your passions on
- 9 these matters but regrets she can't be here herself today
- 10 due to other commitments. We certainly appreciate your
- 11 active and proactive leadership being involved in drug
- 12 issues at the Federal level for several years.
- 13 As director of the Governor's Office of Drug Control
- 14 Policy, I am fortunate to work alongside numerous dedicated
- 15 professionals and community leaders throughout the State
- 16 whose collective efforts improve the quality of life for
- 17 Iowans and endure even in a pandemic. Today, I am going to
- 18 briefly outline some areas of drug-related challenge,
- 19 achievement, and need, as I view them, in the State of
- 20 Iowa.
- 21 Let me share some statistics because I am kind of a
- 22 facts person. Iowa ranks relatively low in most forms of
- 23 current illicit drug use and sixth lowest in total current
- 24 illicit drug use. However, Iowans smoke, binge drink, and
- use methamphetamine at rates above the national average,

- 1 and polydrug use is something that is rising and we hear
- 2 more about every day.
- Iowa ranks 11th lowest in the number of drug overdose
- 4 deaths, but we saw a nearly 20 percent increase to 419
- 5 lives lost last year, led by opioids and stimulants.
- 6 Alcohol-related deaths rose 27 percent last year, exceeding
- 7 the drug overdose deaths to claim a record 760 Iowa lives.
- 8 The volume and purity of meth smuggled into Iowa and
- 9 the number of Iowans seeking treatment for meth use
- 10 disorder are near all-time highs, even as meth labs have
- 11 tumbled to their lowest level in over 20 years.
- Over the last 5 years, Iowa's crime lab reports a 12-
- 13 fold increase in fentanyl seizure cases and a 625-fold
- 14 increase in the total weight of analyzed substances that
- 15 contain some amount of fentanyl. In addition, counterfeit
- 16 pills laced with fentanyl have been seized in every month
- 17 so far this year. Through the first half of 2021, fentanyl
- was implicated in 87 percent of Iowa's opioid overdose
- 19 deaths.
- 20 And substance use rates among teens have declined or
- 21 remained relatively low for several years for all but e-
- 22 cigarettes and vaping. Alcohol, nicotine, and marijuana
- are the substances most used by our youth.
- 24 Amid the mix of the progress and challenge
- 25 demonstrated by some of those statistics is what I call the

- 1 four Ps of change -- products, potencies, policies, and
- 2 pace. I will briefly touch on each.
- 3 An increasing number of gray area products -- and you
- 4 referred to these -- and combinations are being marketed
- 5 and consumed before we know much about them. Recent
- 6 examples include kratom, synthetic cannabinoids, synthetic
- 7 cathinones, and synthetic opioids. A lot of synthetics,
- 8 but some organics as well.
- 9 Potencies are rising among a large number of
- 10 potentially addictive substances, from alcohol in craft
- 11 beers to nicotine for vaping, to marijuana edibles, to meth
- 12 and illicit opioids like fentanyl. Many products are
- increasing in strength, something I think many Iowans don't
- 14 know.
- Drug policy is another area of change. It is also an
- 16 area where research and evaluation seem to be in short
- 17 supply for informing decisions on how best to meet
- underserved needs, answer health and safety questions,
- 19 ensure fairness for all, and avoid unintended consequences.
- 20 A common theme when discussing the evolution of drugs
- 21 is the quickening speed with which change happens and, as
- 22 you alluded to it, the inability to keep pace in many ways
- in traditional terms. The challenges we face, for
- instance, to respond in a timely fashion are getting
- 25 bigger.

- 1 Senator, I applaud the congressional proposals you
- 2 have put forward to address some of these issues, including
- 3 promoting research and keeping pace with the moving
- 4 targets, such as synthetic drugs. Alongside challenges,
- 5 you will find a lot of progress across our State. The list
- of difference makers is long, and while time today doesn't
- 7 permit me to list those, they span evidence-based and
- 8 innovative approaches in the drug prevention, intervention,
- 9 treatment, recovery, and enforcement arenas.
- 10 Iowa's collective response is driven by a State drug
- 11 control strategy. Updated annually, this comprehensive
- 12 blueprint for action identifies emerging needs and
- 13 priorities and promotes coordination of effort.
- In closing, allow me to briefly share what I see as
- 15 five areas of need. We need help to slow the flow of large
- 16 amounts of illicit drugs originating in foreign lands
- 17 before they are shipped, driven, or otherwise smuggled into
- 18 Iowa and its communities. State and community responses
- 19 are essential, and they work. But their potential won't be
- 20 realized until we reduce international drug supplies that
- 21 fuel addiction and overdose here at home.
- Number two, treatment, including expanded medication-
- 23 assisted treatment for opioid addiction and hopefully some
- 24 day for methamphetamine and other substances. Along with
- enforcement, they are a must, but so, too, is prevention.

- 1 Preventing youth alcohol, tobacco, and marijuana use today
- 2 can also serve to prevent meth, opioid, and other drug use
- 3 and potentially deadly overdoses tomorrow.
- 4 Number three, increasing polydrug use underscores the
- 5 importance of a holistic and flexible approach. The move
- 6 federally to expand opioid funding streams to also apply to
- 7 stimulants is a positive one, and I hope there is more to
- 8 come. The Byrne Justice Assistance Grant is another
- 9 example of flexibility.
- Number four, to fill a void with timely public
- 11 awareness and monitoring of new or unregulated substances
- of interest with an early indication of abuse potential,
- 13 perhaps a precautionary yellow flag alert mechanism would
- 14 be helpful.
- And number five, research must be elevated, expedited,
- 16 and made more robust to develop thoughtful solutions,
- 17 answer important questions, and inform timely policy
- 18 decisions.
- 19 Mr. Chairman, I sincerely appreciate this opportunity.
- 20 I tried to stay within my time limit. There is a lot more
- 21 I would like to share with you and certainly would offline,
- 22 if that is appropriate. We appreciate your steadfast
- leadership on these issues, and we are prepared to help any
- 24 way we can, and I will be happy to answer questions.
- 25 Thank you.



1	[The prepar	red	statement	of	Mr.	Woolery	follows:]
2	[COMMITTE	ΞI	NSERT]				
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							

Senator Grassley. Inank you, Director woolery.
I should have said at the beginning if there are
longer remarks that you want put in the record, they will
be automatically received. Usually that happens at most
committee meetings. People have long statements they want
to make, and testimony in most committees is limited to
5 minutes.
Now we go to Director Stamm.

25

1	STATEMENT	OF	JEFFREY	В.	STAMM,	EXECUTIVE	DIRECTOR,

- 2 MIDWEST HIGH INTENSITY DRUG TRAFFICKING AREAS
- 3 Mr. Stamm. Chairman Grassley and distinguished
- 4 guests, I am honored to appear before you today to offer
- 5 testimony concerning the critical problem of drug
- 6 trafficking and abuse across Iowa and the Nation, as well
- 7 as efforts made to address the problem.
- I am the director of the Midwest HIDTA, or High
- 9 Intensity Drug Trafficking Area program, which is designed
- 10 under the Office of National Drug Control Policy and funded
- 11 by Congress. The goal of the Midwest HIDTA is to enhance
- 12 and facilitate the coordination of drug control efforts
- 13 among local, State, and Federal law enforcement agencies
- 14 across six States, including Iowa, in order to reduce drug
- trafficking and its harmful consequences in the region.
- Specifically here in Iowa, the Midwest HIDTA supports
- 17 nine multi-agency counterdrug programs' initiatives
- designed to reduce drug availability, enhance law
- 19 enforcement capacities, and synergize with treatment and
- 20 prevention efforts throughout the State. In all, the HIDTA
- 21 program provides over \$2.7 million in supplemental funding
- 22 to our local, State, and Federal partners working hard to
- 23 protect Americans across Iowa and the region against
- 24 predatory drug traffickers and the horrific human
- 25 destruction and social decay that they spawn.

- 1 Nationally, according to the CDC -- and I am sorry to
- 2 correct you, Senator, but the CDC just put out the latest
- 3 12-month overdose figures last night. That number has
- 4 climbed to over 99,000 in our Nation, tragically.
- 5 Those 100,000 American overdoses in the last month
- 6 period ending March of 2021 -- most, but not all of them,
- 7 caused by opioids. That amounts to nearly 270 Americans
- 8 dying on average every single day.
- 9 Moreover, the country's homicide rate has continued to
- 10 rise again in recent years, spiking an astounding
- 11 30 percent just in 2020. Many of those murders are fueled
- 12 by drug use and distribution. In these and other negative
- intensifications, Iowa has not been immune.
- 14 Yet as tragic as each and every drug-induced fatality
- is to the families of these victims, they are not the only
- 16 measure of the depth of the problem, for the nexus between
- 17 illegal drugs and crime is incontrovertible. Nearly two-
- 18 thirds of Iowa's and the Nation's overall property and
- 19 violent crime is attributable to drug use and trafficking.
- In fact, the Midwest HIDTA has found that more than
- 40 percent of the region's homicides are traceable to drug
- 22 use and/or trafficking. Drug dealing is not a nonviolent
- 23 crime. It is inherently violent. In fact, at nearly
- 24 100,000 deaths every year, former drug czar John Walters
- 25 has rightfully described it as the most murderous criminal

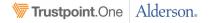
- 1 activity in the history of America.
- The good news, however, is that law enforcement
- 3 relationships and coordination, along with public safety
- 4 and public health partnerships throughout Iowa, are second
- 5 to none. The multi-agency law enforcement response across
- 6 the State is highly effective and demonstrably serves to
- 7 make the citizens of Iowa and the region safer, but they
- 8 are overwhelmed as drugs continue to pour into this country
- 9 across our Southern border at the hands of ruthless Mexican
- 10 drug cartels whose members are single-minded, zealous,
- 11 highly ethnocentric, and shockingly violent.
- 12 The various Mexican cartels have set up command and
- 13 control cells throughout Iowa and the Nation. They have
- sent their emissaries and salespeople here solely, solely
- 15 to sell drugs to Americans. Not just heroin and fentanyl,
- but methamphetamine, cocaine, and marijuana.
- 17 They not only enslave and kill our fellow citizens,
- but undermine the rule of law by engaging in money
- 19 laundering and other criminal acts. They foment gang
- 20 activity and engage in violent and terroristic acts in
- 21 order to profit off the backs of addiction.
- In 2020, Midwest HIDTA drug task forces in Iowa
- 23 identified 139 separate drug trafficking organizations
- 24 operating in the State, all of them directly or indirectly
- 25 tied to Mexican drug cartels. Through their incalculable

- 1 dedication and efforts, local, State, and Federal law
- 2 enforcement disrupted or dismantled 34 of those predatory
- 3 groups. That clearly resulted in reduced drug availability
- 4 and greater public safety.
- 5 This year, Iowa drug task forces supported by HIDTA
- 6 have seized record amounts of illicit fentanyl and
- 7 methamphetamine, among other illicit drugs. In fact, meth
- 8 seizures have more than quadrupled just in one year.
- 9 Clearly, methamphetamine continues to represent the
- 10 greatest drug threat to citizens of Iowa in terms of
- 11 individual harm and related crime.
- History has shown that every drug epidemic is driven
- 13 by two pivotal factors, availability and acceptability. We
- don't necessarily have an opioid problem in our country,
- but rather, a drug problem. The opioid crisis is only one
- 16 facet of our currently exploding American drug problem.
- 17 Any comprehensive strategy against opioids must include
- 18 making the use of all dangerous drugs not only illegal, but
- 19 unacceptable to our society.
- The impact of drug production and supply on drug use
- 21 epidemics is not only unassailable, it is the one facet of
- 22 drug control that Government is perhaps most capable of
- 23 affecting. For this reason alone, we must do more to block
- 24 both the flow of drugs and their cartel-sponsored
- 25 distributors at the Southern border. The lives of every

```
1
     Iowan and American depend upon that elemental prerequisite.
 2
          Thank you again for allowing me the honor and
    opportunity to testify, and I look forward to any of your
 3
    questions.
 4
          [The prepared statement of Mr. Stamm follows:]
 5
           [COMMITTEE INSERT]
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

```
1
          Senator Grassley. Thank you, Director Stamm.
          Now we have by virtual Jennifer Husmann. Go ahead,
 2
     Jennifer.
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

- 1 STATEMENT OF JENNIFER HUSMANN, PROJECT COORDINATOR,
- 2 IOWA ALLIANCE OF COALITIONS FOR CHANGE
- Ms. Husmann. Senator Grassley, thank you for inviting
- 4 me to testify today on behalf of the Iowa Alliance of
- 5 Coalitions for Change. AC4C is a statewide coalition
- 6 representing over 30 county and community prevention
- 7 coalitions, prevention agencies, and many State partners
- 8 representing various sectors across Iowa.
- 9 Thank you also for your amazing leadership in being
- 10 the main sponsor of both the Drug-Free Communities support
- 11 program and the CARA enhancement grant to prevention
- 12 coalitions.
- I have been a part of AC4C, the statewide coalition,
- 14 since its inception in 2005, shortly after I started
- 15 working for the Area Substance Abuse Council as a
- 16 prevention specialist and project coordinator in Jones
- 17 County. I am now the lead staff person with AC4C for most
- of my work time and coordinating the Jones County coalition
- 19 for the rest.
- The Jones County Safe and Healthy Youth Coalition
- 21 applied for and successfully implemented both of these
- 22 funding streams, DFC and CARA. AC4C is also a DFC grantee
- in its seventh year of funding, powerfully uniting its
- 24 members to work together on statewide issues and also
- 25 sharing successful local strategies with each other.



- 1 In response to tragedies, the Jones County school
- 2 districts came together in 2004 to focus on underage
- 3 drinking. At that time, the Iowa Youth Survey showed
- 4 52 percent of the counties' 11th grade students reporting
- 5 binge drinking in the past month. After implementing
- 6 evidence-based programs and continuing community coalition
- 7 work with the support of the DFC grant, by 2018, the number
- 8 of 11th graders reporting binge drinking had decreased from
- 9 52 percent down to 7 percent.
- In 2008, through the DFC program, the coalition
- 11 expanded its focus beyond alcohol to include tobacco,
- 12 marijuana, and prescription drugs. Each of these drugs
- decreased over the 10 years of DFC funding. The DFC data
- 14 from 2008 to 2018 shows 30-day use of tobacco decreased
- 15 from 19 percent to 7.3, marijuana use decreased from 15
- 16 down to 8 percent, and prescription drug misuse decreased
- 17 from 6 percent down to 3.3 percent. We saw reductions also
- in all four drugs with the sixth and eighth graders as
- 19 well.
- The DFC program has been instrumental in helping Iowa
- 21 communities address substance use issues. DFC coalitions
- 22 must have significant community-wide involvement to reduce
- youth substance use through 12 required sectors. We have
- 24 schools, law enforcement, youth, parents, business, media,
- youth-serving organizations, healthcare providers, faith

- 1 and civic organizations, and others all working together.
- The Jones County coalition, AC4C, and the other DFC
- 3 coalitions that are part of AC4C are able to address multi-
- 4 substance use issues, including methamphetamine,
- 5 prescription drug misuse, vaping, marijuana, and underage
- 6 drinking because we work to have everyone at the table to
- 7 assess and plan what is needed to get results.
- 8 Once a community has the infrastructure in place and
- 9 begins training its members, they can deal with any
- 10 substance use issue facing its youth. DFC coalitions are
- 11 situated ideally to address the various trends that emerge.
- 12 Each of the coalitions chooses which substances they need
- 13 to work on the most, based on the needs from the local data
- 14 they collect. The DFC program offers maximum flexibility,
- enabling coalitions to develop solutions that fit their
- 16 community's needs and address the unique conditions causing
- 17 the problems to occur.
- The DFC coalitions must have community-wide baseline
- 19 data and commit to biannual reports throughout the entire
- 20 grant period for planning, implementation, and continuous
- 21 evaluation. This ensures we are on top of what is
- 22 happening in our community. We can prove the success of
- our efforts with population-level outcomes.
- 24 Prevention coalitions are the answer to stopping the
- 25 pipeline to addiction because they involve everyone in both

- defining the problems and implementing locally tailored
- 2 strategies, engaging everyone who has an impact on youth.
- 3 We work on supply and demand, with law enforcement as an
- 4 equal partner at the table.
- Jones County is not alone with their successful data.
- 6 I would like to highlight two other Iowa coalitions who
- 7 have also seen incredible decreases with these same four
- 8 drugs used by youth. Benton County Above the Influence
- 9 Coalition, who is just ending their 10-year cycle of DFC
- 10 funding, saw middle school and high school past 30-day use
- of alcohol, marijuana, tobacco, and prescription drug
- 12 misuse decrease significantly.
- 13 The Camanche-DeWitt Coalition in Clinton County, which
- 14 is beginning their seventh year of funding, has had amazing
- 15 reductions in these substances between 2015 and 2019 for
- 16 both middle and high school students as well. I have
- 17 described their tremendous outcome data in my written
- 18 testimony, along with -- which I submitted earlier, along
- 19 with examples of the seven strategies of community change
- 20 we are all trained in and use for effective activity
- 21 implementation.
- The DFC program is the best example I have seen in my
- 23 professional career of how a very small investment of
- 24 Federal funds can mobilize a great deal of concerted,
- 25 coordinated, and effective efforts at the community level,

```
1
    where everyone coming together to solve a local program can
    achieve amazing results. In this case, reducing population
 2
    levels of youth drug use.
 3
          Thank you for the opportunity to provide my testimony
 4
 5
    today, and I am happy to answer any questions you may have.
          [The prepared statement of Ms. Husmann follows:]
 6
 7
           [COMMITTEE INSERT]
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

1	Senator Grassley. Thank you, Mrs. Husmann.
2	Before I call on Mr. Courtney, I have a few items that
3	I want to enter into the record.
4	First, the Midwest HIDTA report, entitled "An
5	Examination of Relationship between Drug and Crime in the
6	Midwest; also a statement from James Carroll, who served
7	as director of the Office of National Drug Control Policy
8	from 2018 to 2021; a flier from Mrs. Husmann on kratom and
9	its marketing and distribution in Black Hawk and Bremer
10	County area; and the 2021 Iowa Drug Control Strategy and
11	Drug Use Profile from the Governor's Office on Drug Control
12	Policy.
13	[The information referred to follows:]
14	[COMMITTEE INSERT]
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	



1	Senator	Grassley.	Now	to	Mr.	Courtney.
2						
3						
4						
5						
6						
7						
8						
9						
LO						
L1						
L2						
L3						
L 4						
L5						
L6						
L7						
L8						
L9						
20						
21						
22						
23						
24						

25

- 1 STATEMENT OF ROD COURTNEY, EXECUTIVE DIRECTOR,
- 2 CRUSH OF IOWA
- Mr. Courtney. Well, good morning, Co-Chair Grassley.
- 4 It is definitely an honor to be here and be part of this
- 5 hearing this morning, and I want to thank you for allowing
- 6 me to be part of it.
- 7 As you know, my wife and I lost our son Chad to a
- 8 fentanyl overdose on November 1, 2016. In March of 2017,
- 9 my wife and I, along with the support of Eastern Iowa
- 10 Heroin Initiative and the Midwestern High Intensity Drug
- 11 Trafficking Area, or HIDTA, were able to get a nonprofit
- 12 organization called Community Resources United to Stop
- 13 Heroin, or CRUSH.
- There were 72,000 overdoses nationally that year.
- 15 This small grassroots organization went to work, raising
- 16 awareness around the dangers of heroin and other opioids.
- 17 We told of Chad's journey as we ran the gauntlet of
- 18 treatment centers and mental health professionals for
- 19 24 years of our lives.
- We provide support in a nonjudgmental way with our
- 21 family and friends support group. This simple, yet
- 22 powerful process of bringing community together has proven
- 23 to be effective not only for support, but as a point of
- 24 contact for resources.
- 25 Starting CRUSH went like this. We let people who are

- in recovery, wanted to be in recovery, or maybe just
- 2 contemplating recovery know what we were doing. While
- doing this, our treatment centers, hospitals, community
- 4 mental health providers, housing specialists, education and
- 5 prevention specialists, and so on were made aware. We
- 6 found a location, we sat in a circle, and we spoke from our
- 7 heart.
- I know this sounds simple, maybe too simple, but it
- 9 works. What we have done is something that was done
- 10 hundreds of years ago. When there is a problem in a
- 11 community, who better to deal with that problem than the
- 12 community?
- I dubbed a phrase. I call it "collective wisdom."
- 14 Everyone in the circle brings something. Everyone has
- 15 something to offer. We all have one job, and that is to
- 16 lift each other up.
- I see other benefits that come from this approach.
- 18 Agencies that attend provide the invaluable service of
- 19 answering questions for the communities they serve. They
- 20 answer questions about what services they offer, how to
- 21 access them, and sometimes this includes how to speed up
- 22 the evaluating process or referral process or just stay
- 23 safe until you can get the needed treatment.
- 24 Parents and loved ones can ask questions of those in
- 25 recovery of what helped them get to treatment and what to

- 1 expect after treatment. Parents support each other during
- 2 and after the meetings. If you want to know the latest
- 3 trends, ask the people that are living it. They always
- 4 know.
- 5 All this is done in an environment, where one does not
- 6 have to deal with the stigma of substance use disorder, an
- 7 arena where everyone is on a level playing field and where
- 8 those that provide the services in our community can better
- 9 understand that they can learn from those that seek these
- 10 services, a place where we are all experts in the field of
- 11 substance abuse and brain disorders.
- In a few days from this hearing, it will be 5 years
- 13 since my son's death. The year he died, there were 72,000
- 14 deaths in this country. This year, as I have just
- discovered, there is going to be 99,000 deaths.
- 16 Fentanyl, a more dangerous opioid than heroin, pours
- 17 into our country. Methamphetamines follow. And the two
- 18 often become a deadly combination. Until this flow is
- 19 stopped, overdose deaths will continue to rise.
- I would conclude that the supply of these substances
- 21 in our country now will continue to add to overdose deaths
- 22 for years to come. However, that is a different
- 23 battlefield for those that are better suited to fight it.
- 24 My battle lies here at home. I fight alongside my loved
- ones, neighbors, parents, and families, those of us that

- 1 know the pain substance use disorders bring to our families
- 2 and communities.
- 3 These hard-fought battles have made us experts in our
- 4 own right, but often, the tools we need are just out of our
- 5 reach. I feel the State of Iowa has done a lot of things
- 6 right when it comes to dealing with the needs of our
- 7 citizens and substance use disorders. I also feel that our
- 8 State is brave enough to say that we can do things better.
- 9 A few years ago, I went to be trained as a peer
- 10 recovery coach, a free training offered by the State of
- 11 Iowa. I even went a step further and became a trainer of
- 12 trainers. Keep in mind, I am in my sixties, trained as a
- 13 social worker, a certified addictions counselor, a retired
- probation/parole officer, and a person in long-term
- 15 recovery -- 38 years and 2 days, as a matter of fact.
- 16 As somebody that loved someone that had struggled for
- 17 24 years with a substance use disorder, I came home. I was
- 18 excited. I was excited to start my plan for a recovery
- 19 community center. Knowing that there was a request for
- 20 proposal, I got home and ready to find out that I needed
- 21 matching funds.
- I was disheartened. I can't remember the exact
- 23 number, but let us just say \$50,000. This, of course, was
- 24 not feasible. These types of proposals put the grassroots
- organizations out of the running quickly.

Τ	one thing that I would ask today is that consideration
2	be made to funding stream, a funding stream that is
3	designed for grassroots organizations. Let us let us
4	train for, be supported, and only be the support in our
5	communities and then become those lifelines for those that
6	are still suffering for substance use disorders.
7	Senator Grassley, I thank you for this opportunity and
8	would welcome any further conversation.
9	Thank you.
10	[The prepared statement of Mr. Courtney follows:]
11	[COMMITTEE INSERT]
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

- 1 Senator Grassley. And thank you very much,
- 2 Mr. Courtney, for carrying on after a sad situation that
- 3 you had in your family.
- 4 When I direct my questions to two people or one person
- or all of you, if I don't call on you, but I mean if you
- 6 aren't part of my question, but you have got something to
- 7 contribute, feel free to jump in and get your point of view
- 8 in.
- 9 So, I am going to start with something dealing with
- 10 rural healthcare because the last Congress, we passed the
- 11 Rural Emergency Hospital Program. It is a new and
- 12 voluntary Medicare designation. It will let hospitals
- 13 maintain essential medical services in their communities
- 14 like 24/7 emergency care, outpatient care, ambulance
- 15 services or more, and their critical services to respond to
- opioid overdose and provide treatment options.
- So, to Mr. Courtney and Director Woolery, how do you
- 18 find the hospitals and emergency rooms capable of taking
- 19 care of the problems that as you see them from your end,
- one from a family and another one from a director's point
- 21 of view?
- Mr. Woolery. I will attempt to start in answering
- 23 that question, Senator. First of all, a lot of what I hear
- is that hospitals are not necessarily equipped or the best
- 25 place for a lot of individuals, who need that type of care

- 1 in the short term. But, sometimes hospitals and jails,
- 2 frankly, get looked at as a destination for individuals who
- 3 actually will receive better care and communities will
- 4 actually be better off if they are somewhere else.
- 5 So, one kind of in between stop that has been
- 6 developed here in Iowa, and it is a work in progress
- 7 because it is fairly new, these are regional access
- 8 centers, which would take individuals law enforcement may
- 9 identify as having an addiction or a behavioral health
- 10 issue -- it could be mental health, substance use disorder
- 11 -- and make a determination where is the best place for
- 12 that individual? Do they need primary medical care at a
- 13 hospital emergency room, or do they need substance use
- 14 disorder treatment or co-occurring treatment for mental
- 15 health disorder as well? And where is that in the
- 16 community?
- 17 So, kind of a clearing house of individuals so that
- 18 law enforcement can make a warm handoff. The access center
- 19 then makes the determination where is the best place. And
- in some cases, the hospital is a necessary stop, but in
- other cases, it may be in the mix when it doesn't need to
- 22 be in the mix.
- 23 And so, I don't know how that program is working
- 24 exactly because I am not abundantly familiar with it. But
- 25 I can tell you that hospitals are doing their level best to

- 1 care, and certainly, when there is an overdose, they will
- 2 treat individuals for that acute situation. A lot of
- 3 individuals decline to be transported to hospitals, and so
- 4 not everybody who overdoses and survives gets to the
- 5 emergency room. You know, that is another issue.
- 6 But I think hospitals are doing what they can. Just
- 7 kind of like sheriff's deputies at a jail, I don't know
- 8 they are always the best equipped to deal with the need at
- 9 hand.
- 10 Senator Grassley. Mr. Courtney, anything you want to
- 11 add or separately?
- Mr. Courtney. Yes, sir. Thank you.
- I guess I will preface this a little bit by pointing
- 14 out that what I am going to share with you took place
- 15 before these access centers were in place. So, keeping
- 16 that in mind, and the other thing, you know, I am aware
- 17 about what the access centers are doing, and I think the
- 18 work is wonderful.
- On the other hand, going back a few years when my son
- 20 was still with us and still battling his substance use
- 21 disorder, the question brings to mind an instance, and it
- 22 is something that we speak about. He battled his substance
- use disorder. It wasn't something that he wanted to be
- 24 part of his life, and he had periods of time that he did
- 25 not use substances, and things were going fairly well.

- 1 At one point in time during his usage, he had decided
- 2 he wanted to stop. So, he went to a hospital, and it was a
- 3 rather quick turnaround. Again, to maybe reiterate what
- 4 Mr. Woolery is saying in a sense, they gave him some
- 5 medications, and they called him a cab for the local
- 6 treatment center. He was looking for probably a more
- 7 comfortable detox from the opioids that he was using.
- 8 On the way to the treatment center, he asked the cab
- 9 driver to stop. He got out. He ingested all the
- 10 medications. The purpose of that, the intention, we will
- 11 never know. This, of course, wound him back up in the
- 12 emergency room for about a 5-day stay in intensive care
- 13 because of this overdose.
- When you live with someone with a substance use
- disorder, you have very small windows of opportunity to get
- 16 your loved one into treatment. The way that things work
- 17 out now with the HIPAA laws and just the communication, we
- 18 weren't even aware our son was in intensive care. So, and
- when he was able to talk, he called his mother, and they
- 20 went to the hospital.
- Now we are down to just a couple of days before his
- 22 discharge to try to find treatment, and it is a desperate
- 23 move to find treatment. He is still ready. He is still
- 24 willing. There weren't any beds available. Sending
- 25 someone with an opioid use disorder back out on the street,

- 1 the results are obvious. They are going to use because
- 2 they don't want to be sick.
- 3 So, being aware that there is a way to slow the
- 4 process down as we look for bed space, I suggested that
- 5 they contact a psychiatrist and see if he would be
- 6 evaluated because of his ingestion of whatever medication
- 7 that it was. Begrudgingly, the psychiatrist showed up,
- 8 asked "Where is the junkie?" and went into the room.
- 9 My wife and daughter were there, not pleased with what
- they were hearing and still advocating strongly to get him
- 11 into treatment. A kind nurse -- you know, one of those
- 12 angels that are put in your path along the way -- found 24
- more hours that he could stay, and so he did. I tried to
- 14 approach it from the mental health perspective, and the
- 15 referral was finally made to a treatment center, and my son
- 16 was driven there the next day.
- 17 They got to treatment and said, "What is he doing
- 18 here? This is a mental health concern. This is not a
- 19 substance use concern."
- So, anyhow, I am probably going to take too long here,
- 21 but what happened was he did stay for treatment. They
- offered him nothing for the withdrawal, and he completed
- treatment, and that gave him a few weeks before his fatal
- 24 overdose.
- So, the stigma that surrounds this is huge within our

- 1 hospitals and the way that people are oftentimes treated.
- 2 The doctor, the psychiatrist at the hospital, had to make a
- 3 point that the family is on their way, and they are
- 4 combative.
- 5 Senator Grassley, I would say that if we are going to
- 6 fight for our children's lives, we have to become combative
- 7 to be heard, and it is a sad state of affairs where this
- 8 has to happen. And again, granted, this was several years
- 9 ago, but this is just one of many experiences along the way
- 10 that we, as a family, have gone through.
- So, I apologize for the lengthy story and that, but it
- 12 is the only way that I know to describe a situation like
- 13 this. So, thank you for the question. It is an excellent
- 14 question. I hope that was a good answer.
- 15 Senator Grassley. The next one is to Director Stamm
- 16 and Mrs. Husmann. It comes from my participation in
- annually writing to congressional appropriators to fund the
- 18 HIDTA program and the Drug-Free Communities program,
- 19 besides my sponsorship of the Drug-Free Communities Act of
- 20 1997.
- 21 Some of you touched on these issues in your opening
- 22 remarks. So, you don't need to repeat that, but can you
- 23 explain how your organizations have used grant money to
- 24 meet HIDTA's goal or Drug-Free Communities' goal? So, the
- 25 last one is for Mrs. Husmann. The first one is for

- 1 Director Stamm.
- Do you want to start out, Director Stamm?
- Mr. Stamm. Thank you, Senator. Let me preface my
- 4 remarks by thanking you for your steadfast support to not
- 5 just law enforcement, but to the drug issue in this country
- 6 and its complexities.
- 7 As you stated, this is a very important three-legged
- 8 stool. All three components -- enforcement, prevention,
- 9 and treatment -- are absolutely necessary. I believe,
- 10 however, that, strategically, treatment and prevention are
- 11 always necessary, but they are only strategically
- 12 beneficial when we can reduce drug availability.
- To answer your question, the HIDTA program provides
- 14 really minimal-level support to our law enforcement
- 15 counterparts in comparison to the overall effort that they
- 16 bring -- State, local, Federal law enforcement. But the
- 17 beauty of the HIDTA grant program is it provides a sort of
- 18 glue that brings the mosaic of law enforcement agencies
- 19 together to be able to work synergistically to share
- 20 intelligence, share information to target, prosecute, and
- 21 arrest the most violent and prolific drug trafficking
- 22 organizations in any particular region.
- 23 So the support that the HIDTA program can provide
- 24 through congressional funding is critical to enhancing the
- 25 safety of Iowa citizens and across the Nation.

- 1 Senator Grassley. You use the words "bringing
- 2 together." Would you not have this cooperation without the
- 3 HIDTA grant? Is that an assumption I can make?
- 4 Mr. Stamm. Well, I think working toward the same
- 5 goals, law enforcement will always cooperate. However, the
- 6 sort of the mechanism that HIDTA provides in a multi-
- 7 agency, multijurisdictional framework that brings these
- 8 agencies together in a collocated model is unlike any other
- 9 grant program in the country. And in the intelligence-
- sharing piece, the training component, the equipment that
- 11 we can provide in the HIDTA program once again allows law
- 12 enforcement agencies to not just share information and work
- 13 together, but to actually synergize and make a much bigger
- 14 difference for the citizens of this Nation.
- Senator Grassley. Mrs. Husmann, anything that you
- 16 want to add in addition? You covered it quite well in your
- opening remarks, but anything you want to add, you can add
- 18 now at this point.
- 19 Ms. Husmann. Okay, yes. Well, the DFC program is one
- 20 of the only federally funded drug prevention programs that
- 21 goes directly to local communities, and I really believe we
- 22 need a substance use prevention coalition in every county
- 23 in Iowa. Substance use prevention has been totally under
- 24 resourced and under utilized relative to its ability to
- 25 stop addiction and overdose rates. More attention and

- 1 resources must be geared to stopping use before it starts,
- 2 with upstream prevention approaches like DFC and the CARA
- 3 program.
- 4 Primary prevention to stop misuse before it ever
- 5 starts is cost effective, with each dollar invested saving
- 6 between \$2 and \$20 in treatment and healthcare costs. And
- 7 I often say this when I am out speaking, the DFC program is
- 8 an incredibly good use of taxpayer funds at \$125,000 a year
- 9 for 5 to 10 years a community.
- When I first started working in substance use
- 11 prevention specifically, I coordinated another Federal
- 12 prevention grant that included treatment and more efforts
- 13 for at-risk students. The grant was over three times more
- 14 per year than the DFC and didn't require matching funds
- 15 from the community. It did not require the extensive work
- on sustainability plans like the DFC does. And we worked
- 17 really hard to make good use of that large amount of
- 18 taxpayer funding. It was \$500,000 a year for 3 years, and
- 19 we did make some great changes in our community.
- 20 But the funding ended quickly. The programs for the
- 21 at-risk students disappeared immediately, and even the
- 22 universal programs in the schools disappeared over time as
- 23 the teachers we trained moved on. And schools need
- 24 policies and funding to keep those teachers trained, too.
- I think the DFC approach includes making sustainable

- 1 changes in the community through policies that are
- 2 effective and long-lasting, as well as working on building
- 3 the capacity of volunteers in the coalition to continue the
- 4 work. The DFC also stresses increasing the financial
- 5 community support to sustain the coalition data-driven
- 6 process for years to come.
- 7 It is still very difficult to sustain the coalition
- 8 process in a small rural community without some outside
- 9 support from State or Federal Government. There should be
- 10 a regular source of funding for every county for primary
- 11 evidence-based prevention in schools and in the community
- 12 to support parents and schools working to keep youth safe
- 13 and healthy, using that coalition science-based process.
- 14 Senator Grassley. Thank you.
- We have had a 16 percent increase in drug overdose
- 16 deaths in Iowa, 30 percent increase nationwide. Centers
- 17 for Disease Control blame primarily fentanyl and COVID-19.
- 18 The pandemic obviously increased isolation, lack of access
- 19 to treatment, and use of substances.
- For any of you, without me specifically calling on all
- of you, how has COVID-19 impacted your work? What lessons
- 22 can be learned, and how can we move forward, both Iowa and
- 23 nationally, as a result of what you have learned?
- Mr. Stamm. Clearly, COVID has affected law
- 25 enforcement's ability to be able to do their jobs with

- 1 limited manpower. I think, as far as slowing down drug
- 2 traffickers, especially across the Southern border, it was
- 3 temporary, given the profitability of drugs. They had
- 4 always figured out a way to get around temporary obstacles
- 5 like that.
- 6 So COVID, I think, has been a factor, but it is less
- 7 of a factor in our overall threat and response because, as
- 8 we know, given the overdose death rates, they just continue
- 9 to climb. I spent 31 years in the Drug Enforcement
- 10 Administration, and for many years, DEA said that
- 11 synthetics would be the future. We are here now.
- 12 Methamphetamine and fentanyl have eclipsed the
- organically based drugs of cocaine and heroin. Especially
- 14 fentanyl, there is no more profitable, low-volume, high-
- 15 value drug than fentanyl. One can acquire a kilogram of
- 16 fentanyl from a rogue Chinese chemist in Guangzhou or
- 17 Shanghai, for instance, for about \$3,000 to \$5,000, turn
- 18 that into \$1.5 million on the streets of Iowa, for
- 19 instance.
- I think one of the -- as you alluded to earlier, sir,
- 21 I think one of the keys that we can bring to this fight
- 22 would be a broader classification of fentanyl drugs as a
- 23 class, simply because the chemists are so highly adept at
- 24 responding in sort of a chemical game of whack-a-mole to
- 25 legislative scheduling of fentanyl drugs in the Controlled

- 1 Substances Act.
- 2 So if we can do a broader legislative fentanyl
- 3 scheduling as a class, I think that would be a great
- 4 benefit to not just local law enforcement in this country,
- 5 but international treaties and being able to affect the
- 6 drug producers, both in China and Mexico and elsewhere.
- 7 Senator Grassley. The scheduling runs out in January,
- 8 and that is the problem, to get it made permanent if we can
- 9 do that.
- 10 Anybody else that wants to jump in on this question?
- 11 Director Woolery?
- Mr. Woolery. I would share, Mr. Chairman, that in our
- 13 conversations with law enforcement, what I think is clear
- 14 from the pandemic is that the drug traffickers, the
- 15 cartels, they are nimble, and they adapted. And
- increasingly, we hear about dealers who now deal in
- 17 multiple substances. And so if they were a one-trick pony,
- 18 so to speak, 5 years ago or 2 years ago, many now are --
- 19 they have diversified.
- 20 And what that means, I think, to those who use, become
- 21 addicted, and potentially overdose is that the supply
- 22 chain, in the case of illicit drugs, is different. And I
- think we learned that as use changes and certainly the
- 24 isolation and all the other stressors that come with the
- 25 pandemic, what I hear -- see in studies nationwide, it is

- 1 true here, too, I believe -- it has contributed to an
- 2 increase in not only substance misuse, but tragically, the
- 3 overdoses and the overdose deaths, at least in my opinion.
- 4 But again, you have multiple substances that are being
- 5 trafficked. Most of it coming from outside this country
- 6 and getting into our communities, and what people are
- 7 actually buying or using may not be what it was, may not be
- 8 what they think.
- 9 And what was dangerous to start with now has just
- 10 gotten more dangerous. So we are talking about substances
- 11 that are even more lethal with users who may not be aware
- 12 of the content.
- And increasingly, we hear from all sorts of sources,
- 14 including the crime lab here in Iowa, that they are finding
- 15 combinations, mixtures, cocktails. Whether that is
- 16 intention or unintentional, not clear in every case. But
- 17 again, back to the whole polydrug use, you have
- 18 polysubstances, and you have polysubstance dealers.
- 19 Senator Grassley. Anybody else want to chime in on
- 20 this?
- 21 Mr. Courtney. I would just add something just
- 22 quickly, and maybe it has already been said. But when
- there is a question like this, my response is people who
- 24 use drugs and people who sell drugs love isolation, and
- 25 COVID provided a lot of that as far as like staying at home

- 1 and doing things like that.
- 2 As far as the overdoses are concerned, I mean, the
- 3 other piece of that is that people that overdose on any
- 4 substance, you know, their chances of survival are much
- 5 less, obviously, if somebody is not there. So, I think
- 6 that that, in itself, has fueled a lot of the overdose
- 7 deaths.
- 8 Senator Grassley. I think Mrs. Husmann was trying to
- 9 get in. Go ahead.
- 10 Ms. Husmann. You told me to jump in. But, no, I
- 11 wanted to say one good thing was the past few months, we
- 12 have been offering a hybrid option for meetings, and this
- 13 has been helpful. So, allowing some people to attend who
- 14 might not have been able to make it in person due to time
- or suspected or light illness, adverse weather, or money
- 16 available to drive to meetings and things to work together.
- But definitely, the data is showing more alcohol use
- in adults, affecting children in families. And we are also
- 19 hearing more college age use of marijuana. We are not sure
- 20 yet on how youth substance use is looking this year. Last
- 21 year, there were less parties, with young people not
- 22 getting together as much. This year could be completely
- 23 different, and we will know soon as we get new data.
- We were not able to do in-person work for a whole
- 25 year. Many of us were not able to do any work with the

- 1 schools last year as they didn't have time for virtual
- 2 presentations and were not allowing visitors in after the
- 3 students were back in school.
- 4 Most of us were not able to get any data from the
- 5 schools last year either. And obviously, with illness and
- 6 quarantining, less people are able to make it to meetings
- 7 at times. So, coalitions have lost some momentum. We also
- 8 have lost some momentum with our youth advocacy groups and
- 9 kids involved in coalition work.
- 10 Kids were not interested in attending another virtual
- 11 meeting last year, and everyone's priority had to be
- 12 getting the basic schoolwork done as much as possible. But
- 13 the DFC Pandemic Relief Act is so important to many of our
- 14 coalitions during this time, as reaching the required Fed
- 15 financial match has been a struggle, with many of our
- 16 activities we counted on as match unable to occur. So
- thank you for your leadership on that issue.
- 18 Senator Grassley. My next question deals with
- 19 fentanyl. All of you have touched on it to some extent, so
- 20 see if you can give a short answer.
- We already know that it is the lion's share of recent
- overdoses, and in Iowa, fentanyl and its analogs have been
- implicated in 87 percent of all opioid overdose deaths.
- 24 And that is up 31 percent from 5 years ago. Federally, the
- 25 Drug Enforcement Administration temporarily controlled all

- 1 fentanyl analogs. Congress has extended this authority
- 2 several times. I have already talked about that but wanted
- 3 to repeat it that it expires in January.
- I want these drugs to be permanently scheduled. I
- 5 would like to hear from any one of you that want to say how
- 6 fentanyl substances impact Iowa and, if you would like,
- 7 please comment on permanently scheduling.
- 8 Mr. Woolery. I would just reiterate, Senator, it is
- 9 sneaky dangerous. And I would contend that a lot of Iowans
- who become addicted to opioids or who overdose on opioids
- 11 don't know that what they consumed contained fentanyl. So,
- 12 there is an education challenge in addition to I think the
- 13 regulation challenge. But it is certainly -- it is one
- 14 that appreciate you taking it on. It needs to be taken on.
- But again, I think part of the answer lies south of
- 16 the border as well. You know, we have to do something
- 17 about the production and the distribution and deal with it
- 18 before it gets to the State of Iowa. That is part of the
- 19 puzzle.
- 20 Senator Grassley. If I commented on the crisis at the
- 21 border, people would think I am bringing politics into it,
- 22 and I don't want to do that. But there is a major problem
- just developing in the last few months.
- 24 Anybody else want to put in anything on fentanyl?
- Mr. Stamm. I would like to also reiterate and just to

- 1 bring that particular point into the equation as well.
- 2 Clearly, border forces or local law enforcement, they don't
- 3 have the ability immediately to recognize what particular
- 4 analog of a fentanyl drug might be. That is why it is
- 5 clearly important to have a broader classification of
- 6 emergency scheduling, a permanent scheduling of fentanyl.
- 7 I spent some time in my DEA career on the border, and
- 8 clearly, the border forces today are overwhelmed. The
- 9 Mexican drug cartels are the threat. The trajectory of
- 10 fentanyl shipments into this country from Mexico continue
- 11 to grow geometrically year to year.
- So, fentanyl is going to continue to be the growing
- 13 problem as methamphetamine, cocaine, heroin, and marijuana
- 14 also don't go away. So that would be a true, necessary
- 15 step in giving law enforcement and the citizens of this
- 16 Nation a necessary step in the right direction.
- 17 Senator Grassley. I think to you two, Woolery and
- 18 Stamm, about synthetic drugs displacing traditional
- 19 manufacturing and trafficking patterns. Instead of growing
- 20 organically like cocaine and heroin, drug trafficking
- 21 organizations create deadly substances in makeshift labs.
- 22 Our laws aren't nimble enough to respond to it. So, I have
- 23 introduced a bill that would solve this issue. It would
- 24 proactively schedule substances on a temporary basis while
- 25 the lengthier bureaucratic scheduling process takes place.

- 1 Director Woolery, do you agree that drug control laws
- 2 should be more flexible, and what kinds of solutions could
- 3 help achieve that? And for you, Director Stamm, how does
- 4 proactive scheduling of synthetic drugs assist law
- 5 enforcement?
- 6 Why don't you go ahead, Dale?
- 7 Mr. Woolery. For me, I think we have -- we need
- 8 agility. We have to be able to react faster. And I think
- 9 part of that is education, but part of it has to be the
- 10 regulatory or legislative scheme as well.
- 11 So, I think what you are proposing, as I understand
- 12 it, will certainly help get at that, and we need that. We
- 13 have these gray area substances, as I call them, where we
- 14 suspect they could be a problem. They could be harmful.
- 15 They could hurt people. But they start in an unregulated
- 16 state, and sometimes they build constituencies. Sometimes
- 17 they don't. Sometimes the only constituency are those who
- 18 profit from them.
- But in the beginning, they come in, and if they are
- 20 synthetic, you can make those in a lot of places, and they
- 21 can change frequently, as you indicated earlier. So, we
- 22 need a way to get our arms around that and say at least
- 23 conditionally, we have got a lot of questions about this.
- Let us put it under the spotlight, and we will get back
- 25 when we know more. But for the time being, proceed with

- 1 caution.
- I really think we need something other than a legal or
- 3 illegal type of approach, and I know that there are efforts
- 4 to do that. I think that your proposal, again, as I
- 5 understand it, would begin to do that, and I think it is
- 6 necessary.
- 7 Senator Grassley. How does it affect -- the proactive
- 8 scheduling assist law enforcement?
- 9 Mr. Stamm. I would add that law enforcement is not
- 10 capable of determining, especially at the field test level
- in the field, particular types of analogs of any kind of
- 12 drug. So, clearly, it gives law enforcement a fighting
- 13 chance to do the right thing to remove drug availability
- 14 across America.
- And clearly, the chemical complexities today of some
- 16 of these rogue drug producers, especially in Mexico,
- 17 acquiring precursor chemicals, such as ANP or ANPP, used to
- 18 make different fentanyl analogs, the chemistry for them is
- 19 rather easy to come up with different types of molecular
- 20 structures that are still psychoactive but are not yet
- 21 illegal under the Controlled Substances Act through
- 22 congressional action. So, the emergency or the adroit
- 23 ability of our law to be able to schedule different analogs
- is a necessary tool that law enforcement would greatly
- 25 appreciate.



- 1 Mr. Woolery. Senator? Could I add one more thing,
- 2 Senator?
- 3 There is another benefit to scheduling or drawing a
- 4 clear, bright line in the sand so that we know this
- 5 substance is regulated in some way. I have talked to
- 6 parents here in Iowa about the synthetic drugs, who, when
- 7 synthetic drugs come in and start in an unregulated state,
- 8 they are not quite sure what to say to their children.
- 9 When they are scheduled or made illegal or regulated
- in some way, that gives a message, it allows parents and
- 11 other caregivers to talk about it with children. So, if we
- 12 don't know what to say about something because it is new or
- 13 we don't know what to call it, it is not illegal. It is
- 14 being sold. If it is sold, it is safe, right? Not always.
- And so, it gives parents a tool to talk with children
- and to prevent substance use, in my opinion, in addition to
- 17 giving law enforcement a tool to work on the other end.
- 18 Senator Grassley. Director Stamm, I want to go to
- 19 meth. Vast majority of meth is produced in Mexico,
- 20 smuggled across the Southwestern border into Iowa. Iowa
- 21 obviously doesn't border Mexico. It is a problem for all
- 22 50 States, not just along the border.
- How does it reach Iowa, and how successfully have we
- 24 been in stopping it?
- Mr. Stamm. Well, let me first say the good news is

- 1 that we no longer fight meth labs to the degree we used to
- 2 here in Iowa. That was clearly a national emergency. So,
- 3 we no longer have drug-endangered children exposure to law
- 4 enforcement nor environmental degradation that was so
- 5 common with meth labs.
- 6 The bad news is that the Mexican cartels are
- 7 increasing their production annually with their super labs
- 8 and continue to truck methamphetamine across the border in
- 9 record amounts every year. And I would like to quote one
- 10 of the best counterdrug analysts in the business today, and
- 11 her name is Melissa Stock right here with the Iowa
- 12 Department of Public Safety.
- 13 And she -- I have stolen an analogy that she used to
- 14 talk about relative to the Kevin Bacon six degrees of
- 15 separation in that, typically, an Iowa drug trafficker was
- 16 about six degrees removed from a Mexican cartel command and
- 17 control cell up until quite recently, where those degrees
- of separation have simply gone down to one or two now.
- So, you may be asking the question later, but Iowa is
- 20 clearly a border State today. Iowa is right -- the first
- 21 step of a drug trafficking offloading situation from a
- 22 methamphetamine super lab in Sinaloa or Michoacan, Mexico,
- 23 bringing ton-levels of methamphetamine to Iowa. So,
- 24 clearly, we need to get a better handle on the border
- 25 security for the citizens of not just Texas and Arizona and

- 1 California, but for Iowa, and also continue to work with
- 2 our Mexican law enforcement counterparts to reduce meth
- 3 production in that country.
- 4 Senator Grassley. I cosponsored a bipartisan bill
- 5 that urges the Office of National Drug Control Policy to
- 6 issue a national strategy on the emerging threats posed by
- 7 meth. Director Woolery, as a leader of Iowa's efforts, can
- 8 you explain why specific strategies are important, and how
- 9 would a national strategy on meth be helpful for prevention
- 10 and treatment and enforcement efforts?
- Mr. Woolery. I would share if we look at the opioid
- 12 epidemic, the response, because of the urgency that was
- 13 created -- by the way, it has been framed very
- 14 appropriately -- it has allowed the response to be larger,
- more robust and I think more forceful and, hopefully,
- 16 eventually more effective.
- 17 An example would be medication-assisted treatment for
- 18 opioid addiction. We do not have an equivalency for
- 19 methamphetamine. It is being studied, and I think the
- 20 National Institute on Drug Abuse has at least one hopeful
- 21 candidate. But if we have a strategy to deal with
- 22 methamphetamine, it might allow us to research and get to a
- 23 medication-assisted treatment.
- There are things that are unique about methamphetamine
- 25 as it relates to how someone uses. The demographics of the

- 1 individuals who use might be different in the course of
- 2 addiction and getting into recovery. But I would also
- 3 caution that there are -- I think we need to look at things
- 4 holistically and inclusively because I think part of what
- 5 we don't do as well as I think we should do today is look
- 6 at things from a multi-drug or a polydrug perspective.
- 7 And what we hear increasingly, not only are the
- 8 dealers dealing different types of substances, but
- 9 increasingly, we are seeing polydrug use. So, I think we
- 10 need comprehensive strategy. But within that, I think it
- is helpful to have these micro strategies to deal with the
- 12 nuances or the uniqueness of methamphetamine and to give it
- 13 an elevated status.
- You know, 20 years ago, there was a lot of weight
- 15 behind dealing with meth. Today, that weight is behind
- dealing with opioids. We need the weight behind both, and
- 17 so I think a strategy would help raise the profile and
- raise the awareness, and that might be the most important
- 19 thing.
- 20 Senator Grassley. On prevention, I want to go to
- 21 Mrs. Husmann. I think maybe you have already answered this
- 22 question to some extent because you gave us some
- 23 statistics. But since prevention is so critical to stop
- 24 drug use before it begins, how do you -- how do you measure
- 25 success in substance abuse prevention, and what can be done

- 1 to improve prevention efforts?
- Ms. Husmann. We are -- like you said before, we are
- 3 constantly serving kids and looking at that data, trying to
- 4 get down to what -- not only just the data on what is the
- 5 use, the amount of youth consumption, but also what are
- 6 some of the access points, or what is their perception of
- 7 harm, and what is their perception of availability in their
- 8 community. So, we are looking at all those and what do
- 9 kids say.
- But we are also looking at other data in the
- 11 community, you know, how many arrests there might be and
- 12 those types of things. So, we have tried to put all that
- data together, and that is basically how we measure the
- 14 difference.
- 15 And what else did you ask about that?
- 16 Senator Grassley. Well, do you have any suggestions
- 17 for improving prevention efforts?
- 18 Ms. Husmann. Hmm, well, I feel like one of the things
- 19 that Dale just said -- Director Woolery, I should say --
- 20 about these substances that are new, and this isn't
- 21 synthetic, but kratom is one that I feel like we need to
- 22 get -- really move quickly.
- Like they said before, the pace of things are changing
- 24 so fast, kratom was one that I wanted to share about
- 25 because it is popping up like all over our Iowa gas

- 1 stations and malls and vape shops. And you have probably
- 2 seen it when you are out on your county tours. And just
- 3 this past month, a new vape store opened even in Jones
- 4 County just a couple blocks from my office, and last week,
- 5 I noticed the sign on their window, "Kratom sold here."
- 6 And I have a bunch of pictures of the sign all over. We
- 7 have done environment scans in a bunch of counties across
- 8 Iowa.
- 9 And the story that is most shocking to me came from
- 10 Jennifer Sleiter, ARNP, who works at the STAR Center at the
- 11 Blank Children's Hospital in Des Moines. At the STAR
- 12 Center, she assesses and treats children that are dealing
- 13 with issues of abuse and neglect. She also cares for drug-
- 14 endangered children, including babies that are exposed to
- 15 illegal drugs through their mother's use during pregnancy
- and children who have been environmentally exposed through
- 17 their caregiver's use.
- Here is a paragraph Jennifer sent me about what they
- 19 are seeing with kratom. "We have seen some babies born at
- 20 Blank who were exposed to kratom prenatally. Some have had
- 21 neonatal abstinence symptoms similar to a baby who has been
- 22 exposed to heroin and other opiates prenatally. This can
- lead to significant symptoms for the babies, possible
- 24 admission to the NICO for closer monitoring, and possibly
- 25 longer hospital stays." And she also said, "I am hearing

- 1 stories about more youth using kratom as well."
- 2 At this point, kratom is not regulated in Iowa. An 8-
- 3 year-old could walk into a store and purchase kratom
- 4 legally. We must do better than this. There should be
- 5 some regulation for youth at least and also warning labels
- on products, especially for pregnant mothers.
- 7 And finally, at one vape shop we stopped in at
- 8 southeast Iowa, a brochure was given to us as we were
- 9 inquiring about the kratom that was for sale. That
- 10 brochure claimed that kratom is perfect for fighting
- 11 cancer. The website for the product had similar -- had the
- 12 same claims. This is dangerous to the public, and I have
- 13 submitted a picture of that claim for the record.
- And there are emerging trends like Delta-8 and -10
- 15 that have been addressed at the State level in Iowa with
- 16 the passage of law, including total THC. And the Iowa
- 17 Department of Inspections in the field has been doing a
- 18 great job educating stores about this.
- We are seeing less of this than neighboring States.
- 20 We are seeing some very disturbing advertising coming out
- of those mailings in the vape shops in the Black Hawk and
- 22 Bremer County area, and I did submit that example photo as
- 23 well.
- Senator Grassley. Way down at the end of my
- 25 questioning, I was going to ask, if we got to it, about

- 1 kratom. Since she brought it up, I think I would ask any
- of you to comment on it as you see it as a problem. As she
- 3 described, it presumably is a big problem?
- 4 Mr. Woolery. I would share, Mr. Chairman, that it is
- 5 a bit of a conundrum, these types of substances. In this
- 6 case, if this is a -- this substance is unregulated.
- 7 Unless it is being sold for consumption, human consumption,
- 8 in which case then it would be illegal federally because
- 9 the FDA has not approved it.
- But is it being sold for human consumption? The label
- 11 says not. It is just like the synthetic drug issue from
- 12 years ago. But what someone may tell you or what you may
- do with it could be something different.
- And then there is the question of enforcement. Will
- anybody enforce that violation, if it is a violation of FDA
- 16 regulation? And then the State of Iowa has kind of the
- 17 same issue. And then if the State of Iowa looks to
- 18 regulate it, do we override what is already illegal
- 19 federally if it is being used as a supplement or a food
- 20 item or a medicine?
- 21 And so, we need to look at the coordination of State
- 22 and Federal regulations in this area because there are
- 23 regulations on the books federally, for instance, FDA-type
- 24 regulations, that seemingly are unenforceable at the State
- level. And so, we either need to do something about, in my

- 1 opinion, the enforcement, or we need to change the
- 2 regulation.
- All the while, you could have people at risk because,
- 4 as you said at the beginning, legislation and regulation
- 5 aren't keeping up with the changes in substances that are
- 6 being sold. And we have to let people know, at a minimum,
- 7 that for sale does not mean safe to use. Because if that
- 8 is the assumption you make, there is going to be a lot of
- 9 stuff you may use that could hurt you.
- 10 Could I add one thing that kind of goes back to your
- 11 prevention question for Jennifer and also goes to something
- 12 Rod said? I think there is a real opportunity, and you
- 13 asked about hospitals earlier. So, it kind of ties in.
- I think there is a real opportunity to empower to a
- 15 greater degree the medical community, meaning primary care,
- 16 to be champions of prevention, to do more of that. When
- 17 they are seeing patients for their physical exam, they can
- 18 help share information about substance abuse.
- 19 They can also be great referrers. Rod's experience
- 20 aside, I would like to think that is the exception, but it
- 21 is probably not. But medical professionals need to know
- 22 where are the doors for people to go and help people get to
- those doors so that there is no wrong door for someone who
- 24 needs substance use disorder or mental health disorder
- 25 treatment.

- 1 And our medical professionals are highly valued. They
- 2 are highly credible. And I know they have a lot to do.
- 3 There is a lot on their plate. But this, I think, is
- 4 something that is important enough. I think maybe we need
- 5 to do a better job there.
- 6 Senator Grassley. I think I am going to ask a pretty
- 7 general question about marijuana. I am going to put it in
- 8 my own words. Have we lost the war on marijuana?
- 9 Mr. Woolery. I will attempt to answer that. I would
- 10 say no.
- 11 Senator Grassley. I hope not.
- Mr. Woolery. Here in Iowa, again, everything being
- 13 relative, we have a relatively low rate of current
- 14 marijuana use by young Iowans, old Iowans. What we see in
- 15 headlines would often lead one to believe that everybody is
- 16 using marijuana, and that we should just get out of the
- 17 way.
- I think there may be some important and legitimate
- 19 medical type uses for some components of the cannabis
- 20 plant, and I think we have to let the science lead, in my
- 21 opinion, and I think we need to take the science and make
- 22 the most of it. But I don't know that the science tells us
- that we should just get out of the way or assume that the
- 24 whole plant or everything in the plant is good for you.
- 25 And so, I don't think we have lost it. I think here

- 1 in Iowa, we have had some good success. I think it is
- 2 important, especially with the potency of marijuana
- 3 products going up, it is not the marijuana of 20, 10, even
- 4 5 years ago. The gummy bear type edibles, you know, they
- 5 can have THC levels in excess of 50 percent. That is a lot
- 6 different from the so-called "ditch weed" that would have
- 7 3 percent.
- 8 And so we need to know what that means in scientific
- 9 terms, and we don't have a lot of information. But
- 10 intuitively, more may not be better. And so, I think we
- 11 have to treat this for what it is. It has become a nuanced
- 12 issue. There may be components that we need to find a
- 13 regulatory and distribution path for.
- 14 There may be other components like THC where I think
- 15 we have to handle with care. And I don't think that
- 16 legalizing is necessarily an answer. It is an answer, but
- 17 I don't know that it is the right answer, given what we
- 18 know about its addictive qualities or the fact that it can
- 19 lead to substance use disorder.
- The public safety component, we have to remember,
- 21 there is a large public safety issue with addictive
- 22 substances, and that includes THC or marijuana. And so, on
- the highways, in the workplace, at home, we see a lot of
- 24 people going to the hospital here in Iowa, and the numbers,
- 25 as I have seen them -- and I don't recall them offhand,

- 1 they have gone up in recent years -- of people who present
- 2 at hospitals and needing treatment, and marijuana is in the
- 3 mix.
- 4 And so, it does cause impairment. It is not a benign
- 5 substance. It is becoming less benign all the time, if you
- 6 will.
- 7 Senator Grassley. Mrs. Husmann, you got anything to
- 8 add to that?
- 9 Ms. Husmann. Well, we definitely have seen that
- 10 perception of harm definitely decrease in our Iowa youth
- 11 and as well as across the Nation. And youth have told us
- 12 that it must be good for you when it is medicine, and it is
- 13 legal in other States. So, it must not be that big of a
- 14 deal.
- So, and what we know, and I think Jeff Stamm talked
- 16 about this as well, is that there is an equation that
- 17 equals more consumption, and that is a decrease in
- 18 perception of harm plus an increase in availability equals
- 19 an increase in use. And so far, thankfully, even the
- 20 latest data we have, we have not had a big increase in
- 21 marijuana use for our youth in Iowa, but we want to keep it
- 22 that way.
- 23 And so, just -- and I definitely agree with Dale
- 24 Woolery that the products with the THC, they are causing
- 25 psychosis and serious mental illness for some youth, and

- 1 using these products in adolescence increases that chance
- 2 for other drug use disorders. And studies show that it
- 3 affects the child's academic success, reducing IQs,
- 4 affecting motivation, affecting decision-making, and even
- 5 more so with regular use of these strong products. So --
- 6 Senator Grassley. This might be my last question, and
- 7 it is for Dr. Woolery. And it comes because of my interest
- 8 at the Federal level in criminal justice reform, getting a
- 9 major piece of legislation passed, the first criminal
- 10 justice reform in the last generation, along with Senator
- 11 Durbin of Illinois. And this question comes because I
- 12 understand that Iowa's drug control strategy goals is "to
- 13 reduce the number of Iowans incarcerated for drug-related
- offenses and the disproportionate number of minorities
- 15 referred to the justice system."
- So, can you explain how Iowa is working to reduce
- 17 drug-related offenses and incarceration, and do you have
- 18 any suggestions for Congress in regard to this? Because we
- 19 haven't completed our work yet.
- Mr. Woolery. I will offer what I can because it is a
- 21 complex issue. But right now, I think our focus is largely
- 22 on diverting from the criminal justice system to
- 23 appropriate services. That is not going to be for
- 24 everyone. Some people earn their way into the criminal
- justice system because they are a threat to others or to

- 1 themselves.
- 2 But then there are others who may be better served
- 3 going to substance use disorder treatment, mental health
- 4 disorder treatment, homeless shelter, or maybe a
- 5 combination of services. And we need to do a better job,
- 6 and we have got a lot to learn. We have a lot of room for
- 7 improvement, but we need to do a better job of determining,
- 8 as a colleague of mine says, who are we afraid of, and who
- 9 do we not like? And we don't necessarily need to treat
- 10 them all the same.
- 11 So, if they are a threat to safety, that is one path.
- 12 But a lot of other individuals who have just been put on
- that path because it is one of the few paths available, we
- 14 need to look at alternatives to incarceration. That
- doesn't necessarily mean ignoring them or saying we are
- 16 just going to legalize that, and then we don't have to deal
- 17 with it, but instead, it is looking for alternative
- 18 placements.
- 19 So, it is that no wrong door approach. The access
- 20 centers, as an example, to try and help get people
- 21 connected with the services they need. In some cases, it
- is going to come with a lot of accountability. You know,
- 23 drug court is a good example of diversion at the back end,
- 24 where it is a diversion from prison.
- We now have jail-based diversion, which comes sooner,

- 1 but you are still in the criminal justice system. We now
- 2 have a pilot project, and we are seeing more communities
- 3 interested in things like pre-arrest or pre-charge law
- 4 enforcement-assisted diversion to treatment, which means
- 5 you don't go into the criminal justice system, but instead,
- 6 you take a detour.
- 7 So, a cop on the street may encounter someone, and let
- 8 us say it is a recurring type of thing. And if it is a
- 9 public intox or in possession, if it is a first offense,
- depending on the criteria established by that community and
- 11 that community's county attorney, along with others, that
- 12 individual will be handed off to a case worker who then
- 13 will see that that individual gets to treatment. And then
- 14 they follow them through. This is taking on the form of
- 15 co-response in some other communities.
- 16 Again, these are alternatives to incarceration,
- 17 alternatives to arrest in some cases, not as an instead of
- 18 policing, but in addition to existing policing. So, it is
- 19 another tool in that toolbox. We are not looking to
- 20 replace anything but provide another option.
- 21 And in that, one constant is that need for the ability
- 22 to assess which path do we need to send this individual
- 23 down? I think we can do a lot better, and certainly as it
- 24 relates to the minority community, I think it may not mean
- 25 fewer minority contacts with law enforcement, but it might

- 1 mean a much better outcome for minorities, all Iowans, as
- 2 it relates to help versus the criminal justice system if
- 3 you are that lower-risk offender who meets the criteria.
- 4 So, I think it is about having options, alternatives
- 5 to incarceration and diversion. I think that is a better
- 6 answer, and we are in the early stages of some of the pre-
- 7 arrest diversion, and we are evaluating that to see how it
- 8 goes.
- 9 Mr. Stamm. Mr. Chairman, I would just add one point
- 10 to that. Not to the demographics issue, but I think there
- is a great misperception out there among the population
- 12 that our prisons are filled with drug users. That is not
- 13 the case.
- 14 According to the latest figures from the Bureau of
- 15 Justice Assistance, our State prisons across the country
- only contain about 15 percent of their inmates that are
- 17 there for drug crimes. Not drug possession, but drug
- 18 trafficking.
- 19 So, it is an educational thing I think we need to push
- 20 out there that our prisons are filled with drug offenders.
- 21 They are actually filled with violent criminals and serial
- 22 thieves.
- Senator Grassley. Before we end, I didn't get all my
- 24 questions asked, and we will go through, re-read what has
- 25 been said here already by you. There may be some follow-up

1	questions we would ask you to answer in writing, if you
2	would.
3	And I want to thank all of you for participating, but
4	particularly, I thought I ought to congratulate and thank
5	Mr. Courtney because telling your story can't be easy for
6	you and your family in a tragic situation like you
7	confronted and worked with. But you have shown that you
8	have compassion and community service as a result from it.
9	So, as tragic as it was, other people are benefiting from
LO	what you are doing, and I want to thank you for your work.
L1	All of your work is very, very important, and there
L2	are a lot of people that we could put on the panel here
L3	that can add even more, but I want to thank you all for
L4	what you do in the areas of prevention, law enforcement,
L5	education, and treatment.
L6	Thank you all very much, and the meeting is adjourned
L7	[Whereupon, at 11:31 a.m., the caucus was adjourned.]
L8	
L9	
20	
21	
22	
23	
24	

25

WORD INDEX

<\$>\$1.5 44:18 \$125,000 42:8 \$2 42:6 \$2.7 16:21 \$20 42:6 \$3,000 44:17 \$5,000 42:18 \$50,000 42:18

<1> **1** 2:11 29:8 **10** 23:13 42:9 59:14 63:3 **10:00** 2:*10* **100,000** 17:5, 24 10-year 25:9 **11:31** 69:17 **111** 2:*12* **11th** 10:3 23:4, 8 **12** 10:*12* 23:*23* **12-month** 17:*3* **139** 18:23 **14** 2:4 **15** 6:10 23:15 68:16 **16** 1:7 43:15 **19** 23:15 **1997** 39:20

<2> **2** 32:15 45:18 **20** 10:4, 11 56:14 63:*3* **2004** 23:2 **2005** 22:14 **2008** 23:10, 14 **2015** 25:15 **2016** 7:13 8:6 29:8 **2017** 29:8 **2018** 23:7, 14 27:8 **2019** 7:7 25:15 **2020** 4:19 17:11 18:22 **2021** 2:4 10:17 17:6 27:8, 10 **22** 1:9

29 1:11 <3 > 3 1:3 42:18 63:7 3.3 23:17

24 29:19 32:17

38:12

24/7 34:*14*

27 10:6

270 17:7

30 17:11 22:6 43:16 30-day 23:14 25:10 31 44:9 48:24 34 19:2 38 32:15 38-year-old 8:5

<4> 40 17:21 419 10:4

<5>
5 10:12 15:7
31:12 42:9 45:18
48:24 63:4
50 53:22 63:5
52 23:4, 9
52401 2:12
5-day 37:12

<6>
6 23:17
625-fold 10:13

<7>
7 7:14 23:9

7.3 23:15

72 7:14

72,000 29:14 31:13

760 10:7

87 10:18 48:23 < **9** > **9** 1:5 **90s** 6:9 **93,000** 4:18

99,000 17:4 31:15

8 23:16 59:2

< 8 >

99 4:9

< A > **a.m** 2:10 69:17 ability 41:24 43:25 50:3 52:23 67:21 **able** 24:3 29:11 37:19 40:19 43:25 45:5 47:14, 24, 25 48:4, 6 51:8 52:23 absence 3:22 absolutely 40:9 abstinence 58:21 abundantly 35:24 abuse 6:20 7:19 8:3 13:12 16:6 22:15 31:11 55:20 56:25 58:13 61:18

AC4C 7:21 22:5,

13, 17, 22 24:2, 3 academic 65:3 acceptability 19:13 access 30:21 35:7, 18 36:15, 17 43:18 57:6 66:19 accountability 66:22 **achieve** 26:2 51:3 achievement 9:19 acquire 44:15 acquiring 52:17 acronym 7:12, 25 Act 39:19 45:1 48:13 52:21 action 12:12 52:22 active 9:11 activities 48:16 activity 18:1, 20 25:20 acts 18:19, 20 acute 36:2 **adapted** 45:15 add 31:21 36:11 41:16, 17 46:21 52:9 53:1 61:10 64:8 68:9 69:13 addicted 45:21 49:10 **addiction** 6:16, 20 12:21, 23 18:21 24:25 35:9 41:25 55:18 56:2 addictions 32:13 addictive 11:10 63:18, 21 **addition** 10:15 41:16 49:12 53:16 67:18 Additionally 7:19 address 12:2 16:7 23:21 24:3, 11, 16 addressed 59:15 adept 44:23 adjourned 69:16, 17 Administration 44:10 48:25 admission 58:24 adolescence 65:1 adroit 52:22 adults 47:18 **adverse** 47:15 advertising 59:20 advocacy 48:8 advocates 8:8 advocating 38:10 affairs 39:7 affect 45:5 52:7

agencies 16:13 22:7 30:18 40:18 41:8, 12 agency 41:7 agility 51:8 ago 30:10 32:9 39:9 45:18 48:24 56:14 60:12 63:4 agree 5:5 51:1 64:23 ahead 5:10 21:2 47:9 51:6 alcohol 7:22 10:22 11:10 13:1 23:11 25:11 47:17 Alcohol-related 10:6 alert 13:13 **Alliance** 1:9 7:20 22:2.4 allow 12:14 55:22 allowed 55:14 allowing 20:2 29:5 47:13 48:2 allows 41:11 53:10 **all-time** 10:10 alluded 11:22 44:20 alongside 9:14 12:4 31:24 alternative 66:17 alternatives 66:14 67:16, 17 68:4 amazing 22:9 25:14 26:2 ambulance 34:14 America 18:1 52:14 American 17:5 19:*16* 20:*1* Americans 4:18 16:2*3* 17:7 18:*15* **Amid** 10:24 **amount** 10:15 42:17 57:5 **amounts** 12:16 17:7 19:6 54:9 **analog** 50:4 analogs 4:17, 25 5:17 48:22 49:1 52:11, 18, 23 **analogy** 54:13 analysts 54:10 **analyzed** 10:14 and/or 17:22 angels 38:12 **annually** 12:11 39:17 54:7 **ANP** 52:17 **ANPP** 52:17 answer 11:18

13:17, 24 24:24

26:5 30:20 39:14 40:13 48:20 49:15 62:9 63:16, 17 68:6 69:1 answered 56:21 answering 30:19 34:22 **anti** 6:5 anti-drug 5:24 **Anybody** 45:10 46:19 49:24 60:15 apologize 39:11 appear 16:4 **applaud** 12:1 **applied** 22:21 **apply** 13:6 **appointed** 7:7, 10, 12 appreciate 9:10 13:19, 22 49:14 52:25 approach 3:19 5:16 13:5 30:17 38:14 42:25 52:3 66:19 approaches 12:8 42:2 appropriate 13:22 65:23 appropriately 55:14 appropriators 39:17 approved 60:9 area 4:2 6:3 7:11, 19 11:3, 15, 16 16:9 22:15 27:10 29:11 51:13 59:22 60:22 **Areas** 1:7 9:18 12:15 16:2 69:14 arena 31:7 arenas 12:9 Arizona 54:25 arms 51:22 **ARNP** 58:10 arrest 40:21 67:17 68:7 arrests 57:11 aside 61:20 asked 37:8 38:8 61:13 68:24 **asking** 54:19 assess 24:7 67:22 assesses 58:12 assist 51:4 52:8 Assistance 13:8 68:15 assisted 12:23 **assume** 62:23 assumption 41:3 61:8

afraid 66:8

age 47:19

astounding 17:10 at-risk 42:13, 21 attempt 34:22 62:9 attend 30:18 47:13 attending 48:10 attention 41:25 attornev 67:11 attributable 17:19 audience 6:23 authority 49:1 automatically 15:4 availability 7:15 16:18 19:3, 13 40:12 52:13 57:7 64:18 available 37:24 47:16 66:13 **Avenue** 2:12 average 9:25 17:8 avoid 11:19 aware 30:5 36:16 37:18 38:3 46:11 awareness 13:11 29:16 56:18

 babies 58:14, 19, 23 **baby** 58:21 back 36:19 37:11, 25 46:17 48:3 51:24 61:10 66:23 backs 18:21 Bacon 54:14 **bad** 54:6 balanced 4:2 **based** 3:18 24:13 44:13 baseline 24:18 **basic** 48:12 basically 57:13 **basis** 5:4 50:24 **battle** 31:24 battled 36:22 battlefield 31:23 battles 32:3 battling 36:20 bear 63:4 beauty 40:17 becoming 64:5 **bed** 38:4 beds 37:24 beers 11:11 beginning 15:2 25:14 51:19 61:4 begins 24:9 56:24 Begrudgingly 38:7 behalf 22:4 behavioral 35:9 **believe** 40:9 41:21 46:1 62:15

beneficial 40:12 **benefit** 45:4 53:3 benefiting 69:9 benefits 30:17 **benign** 64:4, 5 Benton 25:8 best 11:17 25:22 34:24 35:11, 19, 25 36:8 54:10 better 30:11 31:8, 23 32:8 35:3, 4 54:24 59:4 62:5 63:10 66:2, 5, 7 67:23 68:1, 5 beyond 23:11 biannual 24:19 **big** 60:3 64:13, 20 **bigger** 11:25 41:13 bill 50:23 55:4 **binge** 9:24 23:5, 8 bipartisan 5:6 55:4 bit 36:13 60:5 Black 27:9 59:21 **blame** 43:17 Blank 58:11, 20 **block** 19:23 blocks 58:4 blueprint 12:12 **books** 60:23 **border** 18:9 19:25 44:2 49:16, 21 50:2, 7, 8 53:20, 21, 22 54:8, 20, 24 born 58:19 **bound** 4:1 **brain** 31:11 **brave** 32:8 **Bremer** 27:9 59:22 **briefly** 9:18 11:2 12:14 bright 53:4 bring 32:1 40:16 44:21 50:1 bringing 29:22 41:1 49:21 54:23 brings 30:14 36:21 40:18 41:7 broader 44:22 45:2 50:5 **brochure** 59:8, 10 brought 60:1 **build** 51:16 building 43:2 bunch 58:6, 7 Bureau 68:14 bureaucratic 50:25 business 23:24 54:10

< C > **cab** 37:5, 8 California 55:1 call 3:3 10:25 27:2 30:13 34:5 51:13 53:13 called 29:12 37:5, 19 **calling** 43:20 Camanche-DeWitt 25:13 cancer 59:11 candidate 55:21 cannabinoids 11:6 cannabis 62:19 capable 19:22 34:18 52:10 capacities 16:19 capacity 43:3 captured 5:14 **CARA** 22:11, 22 42:2 care 34:14, 19, 25 35:3, 12 36:1 37:12, 18 61:15 63:15 career 25:23 50:7 caregivers 53:11 caregiver's 58:17 cares 58:13 carried 6:8 Carroll 27:6 carrying 34:2 **cartel** 54:16 cartels 18:10, 12, 25 45:15 50:9 54:6 cartel-sponsored 19:24 case 26:2 45:22 46:16 60:6, 8 67:12 68:13 cases 10:13 35:20, 21 66:21 67:17 cathinones 11:7 Caucus 2:7, 10 3:4, 5, 10 69:17 **cause** 64:4 caused 17:7 **causing** 24:16 64:24 **caution** 52:1 56:3 **CDC** 17:1, 2 Cedar 2:8, 12 8:7 cell 54:17 **cells** 18:13 center 32:19 35:18 37:6, 8 38:15 58:10, 12

Centers 4:17 29:18 30:3 35:8 36:15. 17 43:16 66:20 **certainly** 4:3, 14 9:10 13:21 36:1 45:23 49:13 51:12 67:23 certified 32:13 Chad 29:7 Chad's 29:17 chain 45:22 Chairman 9:3 13:19 16:3 45:12 60:4 68:9 challenge 9:18 10:24 49:12, 13 challenges 11:23 12:4 champions 61:16 **chance** 3:13 52:13 65:*1* chances 47:4 **Change** 1:9 5:9, 10 7:21 11:1, 15, 21 22:2, 5 25:19 51:21 61:1 changes 42:19 43:1 45:23 61:5 **changing** 4:2 5:13 57:23 Charles 2:13 **chemical** 5:9 44:24 52:15 chemicals 52:17 **chemist** 44:16 chemistry 52:18 chemists 44:23 children 47:18 53:8, 11, 15 54:3 58:12, 14, 16 children's 39:6 58:11 **child's** 65:3 chime 46:19 **China** 45:6 **Chinese** 44:16 chooses 24:12 cigarettes 10:22 circle 30:6, 14 **citizens** 6:6 18:7. 17 19:10 32:7 40:25 41:14 50:15 54:25 **City** 8:7 **civic** 24:1 **claim** 10:7 59:13 **claimed** 59:10 **claims** 59:12 class 44:23 45:3 classification 44:22 50:5

clear 45:13 46:16 53:4 clearing 35:17 clearly 19:3, 9 43:24 50:2, 5, 8 52:12, 15 54:2, 20, 24 **climb** 44:9 climbed 17:4 **Clinton** 25:13 closer 58:24 **closing** 12:14 coach 32:10 **coalition** 22:5, 13, 18, 20 23:6, 10 24:2 25:9, 13 41:22 43:3, 5, 7, 13 48:9 **Coalitions** 1:9 7:21 22:2, 5, 7, 12 23:21 24:3, 10, 12, 15, 18, 24 25:6 48:7, 14 cocaine 18:16 44:13 50:13, 20 Co-Chair 29:3 cocktails 46:15 colleague 66:8 **collect** 24:14 collective 9:16 12:10 30:13 **college** 47:19 collocated 41:8 combat 6:6 **combative** 39:4, 6 combination 31:18 66:5 combinations 11:4 46:15 come 13:8 30:17 31:22 43:6 45:24 51:19 52:19 53:7 66:22 comes 32:6 39:16 65:7, 11 66:25 comfortable 37:7 coming 26:1 46:5 59:20 **command** 18:12 54:16 **comment** 49:7 60:2 commented 49:20 **comments** 9:6, 7 commit 24:19 commitments 9:10 **COMMITTEE** 14:2 15:5 20:6 26:7 27:14 33:11 committees 15:6 **common** 11:20 54:5

buying 46:7

Byrne 13:8

communication 37:17
communities 4:21 5:24, 25 12:18 22:10 23:21 30:19 32:2 33:5 34:13 35:3 39:18, 19, 24 41:21 46:6 67:2, 15 Community 7:24 8:2 9:15 12:18 22:6 23:6 24:8, 22 25:19, 25 29:12, 22 30:3, 11, 12 31:8 32:19 35:16 42:9, 15, 19 43:1, 5, 8, 11 57:8, 11 61:15 67:10, 24 69:8 community's 24:16 67:11
community-wide 23:22 24:18 comparison 40:15 compassion 69:8 complement 3:24 complementary 3:19 complete 4:3 completed 38:22 65:19 completely 47:22 complex 65:21 complexities 40:6 52:15 component 41:10 63:20 components 40:8 62:19 63:12, 14
comprehensive 12:11 19:17 56:10 concern 38:18, 19 concerned 6:21 47:2 concerning 16:5 concerted 25:24 conclude 31:20 conditionally 51:23 conditions 24:16 confronted 69:7 congratulate 69:4 Congress 3:15 4:14, 24 16:11 34:10 49:1 65:18 congressional 12:1 39:17 40:24 52:22 connected 6:1 66:21 consequences 11:19
16:15 consideration 33:1 constant 67:21 constantly 5:9, 13

57:3 constituencies 51:16 constituency 51:17 consumed 11:5 49:11 consumption 57:5 60:7, 10 64:17 contact 29:24 38:5 contacts 67:25 **contain** 10:15 68:16 contained 49:11 contemplating 30:2 contend 49:9 **content** 46:12 CONTENTS 1:1 **continue** 3:14 18:8 31:19, 21 43:3 44:8 50:10, 12 54:8 55:1 continued 17:9 continues 19:9 continuing 23:6 continuous 24:20 contribute 34:7 contributed 46:1 **Control** 1:5 2:1, 7 3:5, 11, 18 4:17 6:18 7:6, 9 9:2, 13 12:11 16:10, 12 18:13 19:22 27:7, *10, 11* 43:*17* 51:*1* 54:17 55:5 65:12 controlled 5:12 44:25 48:25 52:21 controls 4:24 conundrum 60:5 conversation 3:12 33:8 conversations 45:13 co-occurring 35:14 cooperate 41:5 cooperation 41:2 coordinate 8:6 coordinated 25:25 42:11 coordinating 22:18 coordination 12:13 16:*1*2 18:*3* 60:*21* **Coordinator** 1:8 7:18 22:1, 16 **cop** 67:7 co-response 67:15 correct 17:2 cosponsored 55:4 cost 42:5 **costs** 42:6 Council 7:19 22:15 counselor 32:13 **counted** 48:16

counterdrug 16:17 54:10 counterfeit 10:15 counterparts 40:15 55:2 **counties** 4:9 7:14 23:4 58:7 country 18:8 19:14 31:14, 17, 21 40:5 41:9 45:4 46:5 50:10 55:3 68:15 country's 17:9 county 22:6, 17, 18, 20 23:1 24:2 25:5, 8, 13 27:10 41:22 43:10 58:2, 4 59:22 67:11 **couple** 37:21 58:4 course 4:1 6:1, 21 32:23 37:11 56:1 Court 2:11 66:23 Courtney 1:10 6:13 7:24 8:4, 11 27:2 28:1 29:1, 3 33:10 34:2, 17 36:10, 12 46:21 69:5 **covered** 41:16 **COVID** 43:24 44:6 46:25 **COVID-19** 43:17, 21 craft 11:10 create 50:21 **created** 55:13 credible 62:2 **crime** 10:12 17:17, 19, 23 19:11 27:5 46:14 crimes 68:17 criminal 17:25 18:19 65:8, 9, 22, 24 67:1, 5 68:2 criminals 68:21 crisis 19:15 49:20 **criteria** 67:10 68:3 **critical** 5:19 6:11 16:5 34:15 40:24 56:23 **CRUSH** 1:11 8:1, 4, 6 29:2, 13, 25 **current** 3:13 9:23 62:13 currently 7:20 19:16 cycle 25:9 czar 17:24 < D > **D.C** 3:4 **Dale** 1:4 7:5 9:1

dangerous 19:18 31:16 46:9, 10 49:9 59:12 **dangers** 29:16 data 23:13 24:13, 19 25:5, 17 47:17, 23 48:4 57:3, 4, 10, 13 64:20 data-driven 43:5 daughter 38:9 day 10:2 12:24 17:8 38:*16* days 31:12 32:15 37:21 **DEA** 44:10 50:7 **deadly** 4:12 5:14 13:*3* 31:*18* 50:2*1* **deal** 5:3 24:9 25:24 30:11 31:6 36:8 45:16 49:17 55:21 56:11 64:14 66:16 **dealers** 5:7, 8 45:16 46:18 56:8 dealing 4:16 17:22 32:6 34:9 56:8, 15, 16 58:12 deals 48:18 **death** 31:13 44:8 **deaths** 4:20 10:4, 6, 7, 19 17:24 31:14, 15, 19, 21 43:16 46:3 47:7 48:23 decay 16:25 decided 37:1 decision-making 65:4 decisions 11:17 13:18 **decline** 36:*3* declined 10:20 decrease 25:12 64:10, 17 decreased 23:8, 13, 14, 15, 16 decreases 25:7 **dedicated** 4:24 9:14 dedication 19:1 defining 25:1 definitely 29:4 47:17 64:9, 10, 23 degradation 54:4 **degree** 54:1 61:15 degrees 54:14, 16, **Delta-8** 59:14 **demand** 3:25 25:3 demographics 55:25 68:10 demonstrably 18:6 demonstrated 10:25

Department 54:12 59:17 **depend** 20:1 depending 67:10 **depth** 17:16 deputies 36:7 **Des** 58:11 describe 39:12 described 17:25 25:17 60:3 designation 34:12 **designed** 16:9, 18 33:*3* desperate 37:22 destination 35:2 destruction 16:25 determination 35:11, 19 determining 52:10 66:7 detour 67:6 detox 37:7 **develop** 8:6 13:16 24:15 developed 35:6 developing 49:23 **DFC** 22:22 23:7, 10, 13, 20, 21 24:2, 10, 14, 18 25:9, 22 41:19 42:2, 7, 14, 16, 25 43:4 48:13 died 4:18 5:4 31:13 difference 12:6 41:14 57:14 different 31:22 45:22 47:23 52:18, 19, 23 56:1, 8 60:13 63:6 difficult 43:7 direct 34:4 direction 50:16 directly 18:24 41:21 **Director** 1:4, 6, 10 7:5, 10, 13, 24 9:1, 13 15:1, 8 16:1, 8 21:1 27:7 29:1 34:17 39:15 40:1, 2 45:11 51:1, 3 53:18 55:7 57:19 director's 34:20 directs 7:20 disappeared 42:21, discharge 37:22 discovered 31:15 discuss 3:11 discussing 11:20 **Disease** 4:17 43:17

51:6 57:19 64:23

disheartened 32:22 dismantled 19:2 disorder 6:12 8:4, 9 10:10 31:6 32:17 35:10, 14, 15 36:21, 23 37:15, 25 61:24 63:19 66:3, 4 disorders 31:11 32:1, 7 33:6 65:2 displacing 50:18 disproportionate 65:14 disrupted 19:2 distinguished 16:3 distribution 17:12 27:9 49:17 63:13 distributors 19:25 District 2:11 districts 23:2 disturbing 59:20 **ditch** 63:6 diversified 45:19 diversion 66:23, 24, 25 67:4 68:5, 7 diverting 65:22 doctor 39:2 doing 30:2, 3 35:25 36:6, 17 38:17 47:1 59:17 69:10 dollar 42:5 dollars 5:23 door 61:23 66:19 doors 61:22, 23 **Dr** 65:7 drawing 53:3 drink 9:24 drinking 23:3, 5, 8 24:6 drive 47:16 **driven** 12:10, 17 19:12 38:16 driver 37:9 drivers 4:23 **Drug** 1:5, 7 2:1 3:3, 10, 11, 13, 17, 18 4:10, 19 5:7, 21, 22 6:6, 7, 17, 19 7:6, 9, 11, 15, 16 9:2, 11, 13, 23, 24 10:3, 7 11:15 12:8, 10, 20 13:2 16:2, 5, 9, 10, 12, 14, 18, 24 17:12, 19, 21, 22, 24 18:10, 22, 23, 25 19:3, 5, 10, 12, 15, 16, 20, 22 23:16 24:5 25:11 26:3 27:5, 7, 10, 11 29:10 40:5, 12, 21 41:20 43:15 44:1, 9, 15 45:6, 14

48:25 50:4, 9, 20 51:1 52:12, 13, 16 54:15, 21 55:5, 20 56:24 58:13 60:11 65:2, 12 66:23 68:12, 17, 20 drug-endangered 54:3 Drug-Free 5:24 22:10 39:18, 19, 24 drug-induced 17:14 drug-related 9:18 65:13, 17 drugs 4:12, 22 5:4, 7, 9, 12, 15, 16, 18 6:19 11:20 12:4, 16 17:17 18:8, 15 19:7, 18, 24 23:12, *18* 25:8 44:3, *13*, 22, 25 45:22 46:24 49:4 50:18 51:4 53:6, 7 58:15 **dubbed** 30:13 due 9:10 47:14 **Durbin** 65:11 **dving** 17:8 dvnamic 4:2

<E> earlier 25:18 44:20 51:21 61:13 early 13:12 68:6 earn 65:24 Eastern 29:9 easy 52:19 69:5 **echo** 9:6 eclipsed 44:12 edibles 11:11 63:4 educating 59:18 **education** 8:2 30:4 49:12 51:9 69:15 educational 68:19 effective 18:6 25:20, 25 29:23 42:5 43:2 55:16 **effort** 6:6, 8 12:13 40:15 EFFORTS 2:2 3:11 5:6, 25 6:3 7:9, 14, 15 9:16 16:7, 12, 20 19:1 24:23 25:25 42:12 52:3 55:7, 10 57:1, 17 eighth 7:5 23:18 either 48:5 60:25 elemental 20:1 elevated 13:15

56:13

emerge 24:11

Emergency 34:11, 14, 18 35:13 36:5 37:12 50:6 52:22 54:2 emerging 12:12 55:6 59:14 emissaries 18:14 **empower** 61:14 enabling 24:15 encounter 67:7 endangered 58:14 **ended** 42:20 **endure** 9:17 **enforce** 60:15 enforcement 3:20 4:8 5:15, 18 12:9, 25 16:13, 19 18:2, 5 19:2 23:24 25:3 35:8, 18 40:5, 8, 14, 16, 18 41:5, 12 44:9 45:4, 13 48:25 50:2, 15 51:5 52:8, 9, 12, 24 53:17 54:4 55:2, 10 60:14 61:1 67:25 69:14 enforcement-assisted 67:4 enforcement's 43:25 **engage** 18:20 engaging 18:18 25:2 enhance 16:11, 18 enhancement 22:11 enhancing 40:24 **enslave** 18:17 **ensure** 11:19 **ensures** 24:21 enter 27:3 **entire** 24:19 entitled 27:4 environment 31:5 58:7 environmental 54:4 environmentally 58:16 epidemic 19:12 55:12 epidemics 19:21 **equal** 25:4 **equals** 64:17, 18 equation 50:1 64:16 equipment 41:10 equipped 34:24 36:8 equivalency 55:18 **especially** 44:2, 13 52:10, 16 59:6 63:2

34:13 established 67:10 ethnocentric 18:11 evaluated 38:6 evaluating 30:22 68:7 evaluation 11:16 24:21 events 8:2 eventually 55:16 everybody 3:3, 8 6:22 36:4 62:15 evervone's 48:11 evidence-based 12:7 23:6 43:11 evolution 11:20 exact 32:22 exactly 35:24 **exam** 61:17 **Examination** 27:5 **EXAMINING** 2:1 example 13:9 25:22 55:17 59:22 66:20, 23 examples 11:6 25:19 exceeding 10:6 excellent 39:13 exception 61:20 **excess** 63:5 excited 32:18 **Executive** 1:6, 10 7:10, 13, 24 16:1 29:1 existing 67:18 **expand** 13:6 expanded 12:22 23:11 **expect** 31:1 expedited 13:15 experience 61:19 experiences 39:9 experts 3:17 4:6 31:10 32:3 expires 49:3 explain 39:23 55:8 65:16 exploding 19:16 **exposed** 58:14, 16, 20, 22 exposure 54:3 extended 49:1 extensions 5:2 extensive 42:15 extent 48:19 56:22 < F > Face 6:4 11:23 facet 19:16, 21 facilitate 16:12

facing 24:10

fact 5:23 17:20, 23 19:7 32:15 63:18 factor 44:6, 7 **factors** 19:13 facts 9:22 fairly 35:7 36:25 fairness 11:19 faith 23:25 familiar 35:24 **families** 6:15 8:6 17:15 31:25 32:1 47:18 family 8:1 29:21 34:3, 20 39:3, 10 69:6 far 10:17 44:1 46:25 47:2 64:19 **fashion** 11:24 fast 5:10 57:24 faster 51:8 fatal 38:23 **fatality** 17:14 **FDA** 60:9, 15 **FDA-type** 60:23 feasible 32:24 Fed 48:14 **Federal** 7:9 9:12 16:13, 22 19:1 25:24 40:16 42:11 43:9 60:22 65:8 federally 13:6 41:20 48:24 60:8, 19, 23 feel 32:5, 7 34:7 57:18, 21 **fellow** 18:17 fentanyl 4:17, 22, 25 5:17 8:5 10:13. 15, 16, 17 11:12 18:15 19:6 29:8 31:16 43:17 44:12. 14, 15, 16, 22, 25 45:2 48:19, 22 49:1, 6, 11, 24 50:4, 6, 10, 12 52:18 fewer 67:25 **field** 3:10 31:7, 10 52:10, 11 59:17 fields 4:8 fight 31:23, 24 39:6 44:21 54:1 FIGHTING 2:1 3:15 52:12 59:10 figured 44:4 **figures** 17:3 68:14 fill 13:10 **filled** 68:12, 20, 21 finally 38:15 59:7 financial 43:4 48:15

essential 12:19

find 12:5 32:20 34:18 37:22, 23 63:12 **finding** 46:14 **finds** 6:2 First 3:2 4:16 6:5 10:17 27:4 34:23 39:25 42:10 53:25 54:20 65:9 67:9 FIT 6:5 24:15 **F-I-T** 6:5 five 12:15 13:15 **flag** 13:13 flexibility 13:9 24:14 **flexible** 13:5 51:2 **flier** 27:8 **flow** 12:15 19:24 31:18 focus 23:2, 11 65:21 focuses 7:22 8:1 **fold** 10:13 **follow** 31:17 67:14 **follows** 14:1 20:5 26:6 27:13 33:10 **follow-up** 68:25 **foment** 18:19 **food** 60:19 **forceful** 55:15 forces 18:22 19:5 50:2, 8 **foreign** 12:16 **form** 67:14 **former** 17:24 **forms** 9:22 fortunate 9:14 **forward** 3:12 4:7 6:23 12:2 20:3 43:22 **found** 17:20 30:6 38:12 **four** 11:1 13:10 23:18 25:7 **framed** 55:13 framework 41:7 frankly 35:2 free 7:4 32:10 34:7 frequently 51:21 friends 8:7 29:21 **fuel** 12:21 **fueled** 17:11 47:6 **fund** 39:17 **funded** 16:10 41:20 funding 13:6 16:21 22:22, 23 23:13 25:10, 14 33:2 40:24 42:18, 20, 24 43:10

funds 25:24 32:21 42:8, 14 further 32:11 33:8 **future** 44:11 <G> game 44:24 gang 18:19 gas 57:25 **gauntlet** 29:17 geared 42:1 general 62:7 generation 4:20 65:10 geometrically 50:11 **getting** 5:1 11:24 46:6 47:22 48:12 56:2 65:8 give 48:20 56:12 **given** 44:3, 8 59:8 63:17 gives 52:12 53:10, 15 giving 50:15 53:17 **glue** 40:18 **go** 8:10 15:8 21:2 47:9 50:14 51:6 53:18 56:20 61:22 67:5 68:24 **goal** 16:11 39:24 goals 41:5 65:12 goes 7:12 41:21 61:10, 11 68:8 going 9:17 31:15 34:9 36:14, 19, 25 38:1, 20 39:5 50:12 59:25 61:8 62:6, 7 63:3, 24 65:23 66:3, 16, 22 **good** 18:2 29:3 39:14 42:8, 17 47:11 53:25 62:24 63:1 64:12 66:23 gotten 46:10 Government 19:22 43:9 **Governor** 7:6 9:8 **Governor's** 1:4 7:6 9:1, 13 27:11 grade 23:4 **graders** 23:8, 18 **grant** 6:2 13:8 22:11 23:7 24:20 39:23 40:17 41:3, 9 42:12, 13 granted 39:8

grantee 22:22

grappling 6:15

Grassley 1:3 2:13,

14 3:1, 2 9:4 15:1

grants 6:1

16:3 21:1 22:3 27:1 28:1 29:3 33:7 34:1 36:10 39:5, 15 41:1, 15 43:14 45:7 46:19 47:8 48:18 49:20 50:17 52:7 53:18 55:4 56:20 57:16 59:24 62:6, 11 64:7 65:6 68:23 grassroots 29:15 32:24 33:3 grateful 6:13 gray 11:3 51:13 great 25:24 42:19 45:3 59:18 61:19 68:11 greater 4:21 19:4 61:15 greatest 19:10 greatly 52:24 group 29:21 groups 8:7 19:3 48:8 grow 50:11 **growing** 50:12, 19 Guangzhou 44:16 guess 36:13 guests 16:4 **gummy** 63:4 <H> **half** 10:17

hand 36:9, 19 **handed** 67:12 handle 54:24 63:15 **handoff** 35:18 **hands** 18:9 **happen** 4:1 39:8 **happened** 38:21 happening 24:22 happens 11:21 15:4 happy 13:24 26:5 hard 5:1 16:22 42:17 hard-fought 32:3 harm 19:11 57:7 64:10, 18 **harmful** 16:15 51:14 Hawk 27:9 59:21 headlines 62:15 **health** 11:18 18:4 29:18 30:4 35:9, 10, 15 38:14, 18 61:24 66:3 healthcare 23:25 34:10 42:6 **Healthy** 22:20 43:13

hear 4:9 10:1 34:23 45:16, 25 46:13 49:5 56:7 **heard** 39:7 hearing 3:3, 10 4:7 29:5 31:12 38:10 47:19 58:25 **heart** 30:7 **help** 5:22 6:3, 15 12:15 13:23 51:3, 12 56:17 61:18, 22 66:20 68:2 **helped** 6:4 8:6 30:25 **helpful** 13:14 47:13 55:9 56:11 **helping** 23:20 **Heroin** 7:25 18:15 29:10, 13, 16 31:16 44:13 50:13, 20 58:22 **HIDTA** 7:12 16:8, 11, 16, 20 17:20 18:22 19:5 27:4 29:11 39:18 40:13, 17, 23 41:3, 6, 11 HIDTA's 39:24 High 1:7 7:11 16:2, 8 25:10, 16 29:10 44:14 highest 4:19 **highlight** 3:11 5:19 6:14 25:6 **highly** 18:6, 11 44:23 62:1, 2 highs 10:10 highways 63:23 HIPAA 37:17 **history** 18:1 19:12 **Hmm** 57:18 holistic 13:5 holistically 56:4

home 12:21 31:24

32:17, 20 46:25

homeless 66:4

homicide 17:9

Hon 2:13

29:4

62:11

homicides 17:21

honor 9:3 20:2

hope 13:7 39:14

honored 16:4

hopeful 55:20

hopefully 5:2

12:23 55:15

horrific 16:24

Hospital 34:11

35:13, 20 37:2, 20

hometowns 6:7

63:23

39:2 58:11, 25 63:24 hospitals 30:3 34:12, 18, 24 35:1, 25 36:3, 6 39:1 61:13 64:2 host 4:10 hours 38:13 house 35:17 housing 30:4 huge 38:25 human 16:24 60:7, hundreds 30:10 hurt 51:15 61:9 **Husmann** 1:8 7:18 8:11 21:2 22:1, 3 26:6 27:1, 8 39:16, 25 41:15, 19 47:8, 10 56:21 57:2, 18 64:7, 9 Husmann's 7:21 **hybrid** 47:12 < I > **ideally** 24:11

identified 18:23 identifies 12:12 **identify** 5:15 35:9 **ignoring** 66:15 **illegal** 17:17 19:18 52:3, 21 53:9, 13 58:15 60:8, 18 illicit 5:8 6:6 9:23, 24 11:12 12:16 19:6, 7 45:22 **Illinois** 65:11 illness 47:15 48:5 64:25 immediately 42:21 50:3 **immune** 17:*13* impact 4:14, 20 19:20 25:2 49:6 **impacted** 8:3 43:21 impairment 64:4 implementation 24:20 25:21 implemented 22:21 implementing 23:5 25:*1* implicated 10:18 48:23 importance 5:18 13:5 important 3:15 13:17 40:7 48:13

50:5 55:8 56:18

62:4, 18 63:2 69:11

improve 9:16 57:1

improved 8:8 improvement 66:7 improving 57:17 inability 11:22 incalculable 18:25 incarcerated 65:13 incarceration 65:17 66:14 67:16 68:5 inception 22:14 include 11:6 19:17 23:11 included 42:12 includes 30:21 42:25 63:22 **including** 9:7 12:2, 22 16:14 24:4 46:14 58:14 59:16 inclusively 56:4 incontrovertible 17:17 increase 10:4, 13, 14 43:15, 16 46:2 64:18, 19, 20 increased 43:18 increases 4:23 65:1 **increasing** 11:*3*, *13* 13:4 43:4 54:7 increasingly 45:16 46:13 56:7, 9 incredible 25:7 incredibly 42:8 indicated 51:21 indication 13:12 indirectly 18:24 individual 19:11 35:12 67:12, 13, 22 individuals 6:15 34:25 35:2, 8, 17 36:2, 3 56:1 66:12 Influence 25:8 **inform** 13:17 information 27:13 40:20 41:12 61:18 63:9 **informing** 11:17 infrastructure 24:8 ingested 37:9 ingestion 38:6 inherently 17:23 Initiative 29:10 initiatives 6:18 16:17 **inmates** 68:16 innovative 12:8 **in-person** 47:24 inquiring 59:9 **INSERT** 14:2 20:6 26:7 27:14 33:11 **Inspections** 59:17

instance 11:24 36:21 44:17, 19 60:23 Institute 55:20 instrumental 23:20 integrally 6:9 intelligence 40:20 41:9 intensifications 17:13 **Intensity** 1:7 7:11 16:2, 9 29:10 intensive 37:12, 18 intention 37:10 46:16 interest 13:12 65:7 interested 48:10 67:3 interesting 3:12 **International** 2:7 3:5 12:20 45:5 intervention 12:8 intox 67:9 **introduce** 6:13, 25 introduced 50:23 introduction 7:1.3 intuitively 63:10 invaluable 30:18 invested 42:5 investment 25:23 invitation 9:4 **inviting** 22:*3* **involve** 24:25 **involved** 6:9 8:4 9:11 48:9 involvement 23:22 **Iowa** 1:4, 9, 11 2:8, 11. 12 3:14 4:15 6:3, 21 7:5, 20 8:1, 7 9:1, 20, 22 10:3, 7, 8 12:18 16:6, 14, 16, 23 17:13 18:4, 7, 13, 22 19:5, 10 22:2, 4, 8 23:3, 20 25:6 27:10 29:2, 9 32:5, 11 35:6 40:25 41:23 43:16, 22 44:18 46:14 48:22 49:6, 18 53:6, 20, 23 54:2, 11, 15, 19, 20, 23 55:*1* 57:25 58:8 59:2, 8, 15, 16 60:16, 17 62:12 63:1, 24 64:10, 21 65:16 **Iowan** 20:1 **IOWANS** 2:1 3:15 4:9 6:17, 21 9:17, 24 10:9 11:13

49:9 62:14 65:13 68:*1* **Iowa's** 3:11, 13 7:9 10:12, 18 12:10 17:18 55:7 65:12 **IOs** 65:3 isolation 43:18 45:24 46:24 issue 3:16 4:25 24:10 35:10 36:5 40:5 48:17 50:23 55:6 60:11, 17 63:12, 21 65:21 68:10 issues 3:14, 24 4:10 5:17 9:12 12:2 13:23 22:24 23:21 24:4 39:21 58:*13* item 60:20 items 27:2 its 4:17 6:2 12:18 16:15 22:14, 23 23:11 24:9, 10 27:9 40:6 41:24 48:22 63:18 < J > jail 36:7 jail-based 66:25 jails 35:1 **James** 27:6 **January** 7:7, 13 45:7 49:3 **Jeff** 64:15 **Jeffrey** 1:6 7:10 16:*1* **Jennifer** 1:8 7:18 21:2, 3 22:1 58:10, *18* 61:*11* **iob** 30:15 59:18 62:5 66:5, 7 jobs 43:25 John 17:24 Jones 22:16, 18, 20 23:1 24:2 25:5 58:*3* **journey** 29:17 jump 34:7 45:10 47:10 **junkie** 38:8 **Justice** 13:8 65:8, 10, 15, 22, 25 67:1, 5 68:2, 15 < K > **keep** 5:10 11:22 32:12 42:24 43:12 64:21 **keeping** 6:19 12:3

36:15 61:5 **Kevin** 54:14 kevs 44:21 kids 48:9, 10 57:3, **kill** 18:17 **kilogram** 44:15 **kind** 9:21 35:5, 17 36:7 38:11 52:11 60:16 61:10, 13 kinds 51:2 knockoffs 5:12 know 4:20 6:11 7:3 11:5, 14 29:7 30:2, 8 31:2, 4 32:1 35:23 36:5, 7, 16 37:11 38:11 39:12 44:8 47:4, 23 48:21 49:11, 16 51:25 52:3 53:4, 12, 13 56:14 57:11 61:6, 21 62:2, 22 63:4, 8, 17, 18 64:15 66:22 **Knowing** 32:19 known 7:21 Komendowski 6:7 kratom 11:6 27:8 57:21, 24 58:5, 19, 20 59:1, 2, 3, 9, 10 60:*1* < L > **lab** 10:12 46:14 54:22 **label** 60:10 labels 59:5 **labs** 10:10 50:21 54:1, 5, 7 laced 10:16 lack 43:18 lands 12:16 large 11:9 12:15 42:17 63:21 largely 65:21 larger 55:14 **late** 6:9 latest 17:2 31:2 64:20 68:14 launch 6:4 laundering 18:19 law 5:7, 14, 15 16:13, 18 18:2, 5, 18 19:1 23:24 25:3 35:8, 18 40:5, 14, 16, 18 41:5, 11 43:24 45:4, 13 50:2, 15 51:4 52:8, 9, 12, 23, 24 53:17 54:3 55:2 59:16 67:3, 25 69:14

laws 5:10 37:17 50:22 51:1 lead 22:17 58:23 62:15, 20 63:19 leader 55:7 **leaders** 7:8 9:15 leadership 9:11 13:23 22:9 48:17 leads 5:24 learn 3:13 31:9 66:6 learned 43:22, 23 45:23 **led** 10:5 **leg** 3:21, 22, 25 4:6 **legal** 5:9 52:2 64:13 legalize 66:16 legalizing 63:16 legally 59:4 legislation 5:23 61:4 65:9 legislative 44:25 45:2 51:10 legitimate 62:18 legs 3:19, 21 lengthier 50:25 lengthy 39:11 lessons 43:21 **lethal** 46:11 level 9:12 10:11 25:25 31:7 35:25 52:10 59:15 60:25 65:8 levels 7:9 26:3 63:5 lies 31:24 49:15 **life** 7:2 9:16 36:24 lifelines 33:5 **lift** 30:16 **light** 47:15 Likewise 6:11 limit 13:20 **limited** 15:6 44:1 line 53:4 lion's 48:21 list 12:5. 7 little 36:13 live 37:14 lives 8:3 10:5, 7 19:25 29:19 39:6 **living** 31:3 **local** 6:3 7:8 16:13, 22 19:1 22:25 24:13 26:1 37:5 40:16 41:21 45:4 50:2 locally 25:1 location 30:6 long 5:21 12:6 15:5 38:20

longer 15:3 54:1, 3 58:25 long-lasting 43:2 long-term 5:1 32:14 look 3:12 6:23 20:3 38:4 55:11 56:3, 5 60:21 66:14 looked 35:2 looking 4:6 37:6 47:20 57:3, 8, 10 66:17 67:19 looks 60:17 loophole 5:14 losing 8:5 lost 10:5 29:7 48:7, 8 62:8, 25 **lot** 6:17 11:7 12:5 13:20 32:5 34:23, 25 36:2 46:25 47:6 49:9 51:20, 23 56:14 61:8 62:2, 3 63:5, 9, 23 66:6, 12, 22 67:23 69:12 love 46:24 loved 30:24 31:24 32:16 37:16 low 9:22 10:21 62:13 lower-risk 68:3 lowest 9:23 10:3, low-volume 44:14

< M >mailings 59:21 main 4:22 22:10 **maintain** 34:13 major 49:22 65:9 majority 53:19 makers 12:6 makeshift 50:21 makeup 5:9 making 4:24 19:18 42:25 malls 58:1 manpower 44:1 manufacturing 50:19 **March** 17:6 29:8 marijuana 4:11 7:22 10:22 11:11 13:1 18:16 23:12, 15 24:5 25:11 47:19 50:13 62:7, 8, 14, 16 63:2, 3, 22 64:2, 21 marketed 11:4 marketing 27:9 match 48:15, 16

matching 32:21 42:14 matter 32:15 matters 9:9 **maximum** 24:14 mean 34:5 47:2 61:7 66:15 67:24 68:*1* **meaning** 61:15 means 45:20 63:8 67:4 **meant** 3:10 measure 17:16 56:24 57:13 mechanism 13:13 41:6 media 23:24 **medical** 34:13 35:12 61:15, 21 62:1, 19 Medicare 34:12 medication 12:22 38:6 medication-assisted 55:17, 23 medications 37:5, 10 medicine 60:20 64:12 meet 11:17 39:24 meeting 48:11 69:16 meetings 15:5 31:2 47:12, 16 48:6 meets 68:3 **Melissa** 54:11 members 18:10 22:24 24:9 mental 29:18 30:4 35:10, 14 38:14, 18 61:24 64:25 66:3 message 53:10 met 2:10 **meth** 10:8, 9, 10 11:11 13:2 19:7 53:19 54:1, 5 55:2, 7,9 56:15 methamphetamine 7:23 9:25 12:24 18:16 19:7, 9 24:4 44:12 50:13 54:8, 22, 23 55:19, 22, 24 56:12 Methamphetamines 31:17 Mexican 18:9, 12, 25 50:9 54:6, 16 55:2

Mexico 45:6 50:10

52:16 53:19, 21

54:22

Michoacan 54:22 micro 56:11 middle 25:10, 16 **Midwest** 1:7 7:11, *17* 16:2, 8, *11*, *16* 17:20 18:22 27:4, 6 Midwestern 7:14 29:10 million 16:21 44:18 mind 32:12 36:16, 21 mine 66:8 minimal-level 40:14 **minimum** 61:6 minorities 65:14 68:1 minority 67:24, 25 minutes 15:7 misperception 68:11 misuse 23:16 24:5 25:12 42:4 46:2 mix 10:24 35:21, 22 64:3 **mixtures** 46:15 **mobilize** 5:25 25:24 **model** 41:8 modify 5:8 Moines 58:11 molecular 52:19 **momentum** 48:7, 8 money 6:2 18:18 39:23 47:15 monitoring 13:11 58:24 month 10:16 17:5 23:5 58:3 months 47:11 49:23 morning 29:3, 5 mosaic 40:18 mother 37:19 mothers 59:6 mother's 58:15 motivation 65:4 move 13:5 37:23 43:22 57:22 moved 42:23 **moving** 12:3 **multi** 24:3 41:6 multi-agency 16:17 18:5 multi-drug 56:6 multijurisdictional 41:7 multiple 45:17 46:4 murderous 17:25 **murders** 17:11 < N >

18:13 40:25 41:14 50:16 64:11 national 9:25 16:10 27:7 54:2 55:5, 6, 9, 20 Nationally 17:1 29:14 43:23 **Nation's** 6:5 17:18 nationwide 6:20 43:16 45:25 **near** 10:10 nearly 10:4 17:7, 17, 23 necessarily 19:14 34:24 63:16 66:9, 15 necessary 3:21 35:20 40:9, 11 50:14, 16 52:6, 24 need 9:19 12:15 24:12 32:4 34:25 35:12, 13, 21 36:8 39:22 41:22 42:23 51:7, 12, 22 52:2 54:24 56:3, 10, 16 57:21 60:21, 25 61:1, 21 62:4, 21 63:8, 12 66:5, 7, 9, 14, 21 67:21, 22 68:19 needed 24:7 30:23 32:20 needing 64:2 needs 11:18 12:12 24:13, 16 32:6 49:14 61:24 negative 17:12 **neglect** 58:13 neighboring 59:19 neighbors 31:25 neonatal 58:21 never 37:11 new 5:13 13:11 34:11 35:7 47:23 53:12 57:20 58:3 news 18:2 53:25 54:6 nexus 17:16 NICO 58:24 nicotine 10:22 11:*11* **night** 17:3 nimble 5:16 45:15 50:22 **nine** 16:17 nonjudgmental 29:20 nonprofit 29:11 nonviolent 17:22

Nation 16:6 17:4

Northern 2:11 note 3:17 notice 2:10 noticed 58:5 November 8:5 29:8 nuanced 63:11 nuances 56:12 number 4:19 10:3, 9 11:3, 9 12:22 13:4, 10, 15 17:3 23:7 32:23 65:13, 14 numbers 63:24 numerous 9:14 nurse 38:11

<0> obstacles 44:4 obvious 38:1 obviously 3:22 43:18 47:5 48:5 53:21 occur 24:17 48:16 October 2:4 offender 68:3 offenders 68:20 offense 67:9 offenses 65:14, 17 offer 16:4 30:15, 20 65:20 **offered** 32:10 38:22 offering 6:6 47:12 offers 24:14 offhand 63:25 **Office** 1:5 7:6 9:2, 13 16:10 27:7, 11 55:5 58:4 officer 32:14 official 3:4 **offline** 13:21 offloading 54:21 oftentimes 39:1 Okay 41:19 old 62:14 Once 24:8 41:11 ones 30:24 31:25 one-trick 45:17 **opened** 58:3 **Opening** 1:3 3:1 39:21 41:17 operating 7:16 18:24 **opiates** 58:22 opinion 46:3 53:16 61:1 62:21 opioid 8:9 10:18 12:23 13:2, 6 19:14, 15 31:16 34:16 37:25 48:23 55:11, 18

Narcotics 2:7 3:5

name 54:11

opioids 10:5 11:7, 12 17:7 19:17 29:16 37:7 49:10 56:16 opportunity 9:5 13:19 20:3 26:4 33:7 37:15 61:12, 14 option 47:12 67:20 options 34:16 68:4 order 16:14 18:21 organically 44:13 50:20 organics 11:8 organization 29:12, organizations 7:16 18:*23* 23:*25* 24:*1* 32:25 33:3 39:23 40:22 50:21 originating 12:16 ought 69:4 outcome 25:17 68:1 outcomes 24:23 **outline** 9:18 outpatient 34:14 outset 5:22 outside 43:8 46:5 **overall** 17:18 40:15 44:7 overdose 4:19, 20 8:5 10:3, 7, 18 12:21 17:3 29:8 31:19, 21 34:16 36:1 37:13 38:24 41:25 43:15 44:8 45:21 46:3 47:3, 6 48:23 49:10 overdoses 13:3 17:5 29:14 36:4 46:3 47:2 48:22 override 60:18 oversees 7:14 overwhelmed 18:8 50:8

<P>
pace 11:2, 22 12:3
57:23

Page 1:2
pain 32:1
pandemic 9:17
43:18 45:14, 25
48:13
panel 4:5 69:12
paragraph 58:18
parents 23:24
30:24 31:1, 25
43:12 53:6, 10, 15

part 22:13 24:3 29:4, 6 34:6 36:24 49:15, 18 51:9 56:4 participating 69:3 participation 39:16 particular 40:22 50:1, 3 52:11 particularly 3:6 69:4 **parties** 47:21 partner 25:4 partners 16:22 22:7 partnerships 18:4 **passage** 59:16 passed 34:10 65:9 passions 9:8 **path** 38:12 63:13 66:11, 13 67:22 **paths** 66:13 patients 61:17 patterns 50:19 peer 32:9 **people** 5:4 8:3 15:5 29:25 31:3 34:4 39:1 46:6, 23, 24 47:3, 13, 21 48:6 49:21 51:15 61:3, 6, 22 63:24 64:1 65:24 66:20 69:9, 12 people's 4:11 percent 10:4, 6, 18 17:11, 21 23:4, 9, 15, 16, 17 43:15, 16 48:23, 24 63:5, 7 68:16 perception 57:6, 7 64:10, 18 **perfect** 59:10 **period** 17:6 24:20 periods 36:24 permanent 5:3 45:8 50:6 permanently 4:24 49:4, 7 **permit** 12:7 person 9:22 22:17 32:14 34:4 47:14 perspective 38:14 56:6 Peter 6:7 **photo** 59:22 **phrase** 30:13 physical 61:17 **picture** 59:13 pictures 58:6

piece 41:10 47:3

65:9

pills 10:16

pilot 67:2 pipeline 24:25 **pivotal** 19:*13* place 24:8 31:10 34:25 35:11, 19 36:14, 15 50:25 placements 66:18 **places** 51:20 **plan** 24:7 32:18 planning 24:20 plans 42:16 plant 62:20, 24 **plate** 62:3 playing 31:7 please 8:12 49:7 **pleased** 4:5 38:9 **plus** 64:18 point 29:23 34:7, 20 37:1 39:3 41:18 50:1 59:2 68:9 **pointing** 36:13 **points** 57:6 policies 11:1 42:24 43:*1* **policing** 67:18 **Policy** 1:5 3:12, 17 4:2 7:6 9:2, 14 11:15 13:17 16:10 27:7, 12 55:5 **politics** 49:21 **polydrug** 10:1 13:4 46:17 56:6, 9 polysubstance 46:18 polysubstances 46:18 **pony** 45:17 **popping** 57:25 population 26:2 68:11 population-level 24:23 **posed** 55:6 position 7:13positive 13:7 possession 67:9 68:17 possible 48:12 58:23 possibly 58:24 **potencies** 11:1, 9 potency 63:2 potential 12:19 13:12 potentially 11:10 13:3 45:21 **pour** 18:8 **pours** 31:16 powerful 29:22 powerfully 22:23

pre 68:6 pre-arrest 67:3 precautionary 13:13 pre-charge 67:3 precursor 52:17 predatory 16:24 19:2 **preface** 36:13 40:3 pregnancy 58:15 pregnant 59:6 prenatally 58:20, 22 prepared 13:23 14:1 20:5 26:6 33:10 prerequisite 20:1 prescription 23:12, 16 24:5 25:11 **Present** 2:14 64:1 presentations 48:2 **presiding** 2:13, 14 pressing 3:14 presumably 60:3 pretty 6:13 62:6 **prevent** 5:25 13:2 53:16 preventing 4:10 6:19 7:22 13:1 PREVENTION 2:1 3:20 4:8, 18 5:19. 21 12:8, 25 16:20 22:6, 7, 11, 16 24:24 30:5 40:8, 10 41:20, 22, 23 42:2, 4, 11, 12 43:11 55:9 56:20, 23, 25 57:1, 17 61:11, 16 69:14 primarily 43:17 **primary** 35:12 42:4 43:10 61:15 priorities 4:14 12:13 **priority** 48:11 **prison** 66:24 **prisons** 68:12, 15, 20 private 7:8 proactive 9:11 51:4 52:7 proactively 5:6 50:24 probably 37:6 38:20 58:1 61:21 probation/parole 32:14 **problem** 16:5, 7 17:16 19:14, 15, 16 30:10, 11 45:8 49:22 50:13 51:14 53:21 60:2, 3 problems 24:17

25:1 34:19 proceed 51:25 process 29:22 30:22 38:4 43:6, 8, 13 50:25 produced 53:19 producers 45:6 52:16 **product** 59:11 production 19:20 49:17 54:7 55:3 **products** 11:1, 3, 12 59:6 63:3 64:24 65:1, 5 professional 7:2 25:23 professionals 9:15 29:18 61:21 62:1 **Profile** 27:11 56:17 **profit** 18:21 51:18 profitability 44:3 profitable 44:14 **program** 5:24 16:9, 21 22:11 23:10, 20 24:14 25:22 26:1 34:11 35:23 39:18 40:13, 17, 23 41:9, 11, 19 42:3, 7 programs 5:21 16:17 23:6 41:20 42:20, 22 progress 10:24 12:5 35:6 **Project** 1:8 7:18 22:1, 16 67:2 **prolific** 40:21 **promotes** 12:13 promoting 12:3 property 17:18 proposal 32:20 52:4 proposals 12:1 32:24 proposing 51:11 prosecute 40:20 **protect** 16:23 **proud** 6:17 **prove** 24:22 **proven** 29:22 **provide** 26:4 29:20 30:18 31:8 34:16 40:23 41:11 67:20 provided 46:25 providers 23:25 30:4 provides 16:21 40:13, 17 41:6 providing 8:1 **Ps** 11:1 psychiatrist 38:5, 7

39:2 psychoactive 52:20 psychosis 64:25 **public** 7:8 13:10 18:3, 4 19:4 54:12 59:12 63:20, 21 67:9 purchase 59:3 **purity** 10:8 **purpose** 37:10 pursuant 2:10 **push** 68:19 **put** 3:7 12:2 15:3 17:2 32:24 38:12 49:24 51:24 57:12 62:7 66:12 69:12 **puzzle** 49:19

< Q > quadrupled 19:8 qualities 63:18 quality 9:16 quarantining 48:6 question 34:6, 23 36:21 39:13, 14 40:13 45:10 46:23 48:18 54:19 56:22 60:14 61:11 62:7 65:6, 11 questioning 59:25 questions 11:18 13:17, 24 20:4 26:5 30:19, 20, 24 34:4 51:23 68:24 69:*1* quick 37:3 quickening 11:21 **quickly** 32:25 42:20 46:22 57:22 **quite** 41:16 53:8 54:17 **quote** 54:9

< R > raise 56:17, 18 **raising** 29:15 ran 29:17 ranging 4:10 ranks 9:22 10:3 **Rapids** 2:8, 12 8:7 rate 4:21 17:9 62:13 rates 9:25 10:20 41:25 44:8 reach 32:5 53:23 reaching 48:14 **react** 51:8 ready 3:8 32:20 37:23 real 61:12, 14 realized 12:20

really 40:14 41:21 42:17 52:2 57:22 reason 19:23 recall 63:25 receive 35:3 received 15:4 recognize 50:3 **record** 10:7 15:3 19:6 27:3 54:9 59:13 record-breaking 4:23 recovery 12:9 30:1, 2, 25 32:10, 15, 18 56:2 recurring 67:8 **reduce** 5:25 7:15 12:20 16:14, 18 23:22 40:12 55:2 65:13, 16 reduced 19:3 **reducing** 26:2 65:3 reductions 23:17 25:15 refer 6:4 referral 30:22 38:15 referred 11:4 27:13 65:15 **referrers** 61:*19* **reform** 65:8, 10 regard 65:18 region 16:15, 23 18:7 40:22 regional 35:7 **region's** 17:21 regrets 9:9 **regular** 43:10 65:5 regulate 60:18 regulated 53:5, 9 59:2 regulation 49:13 59:5 60:16 61:2, 4 regulations 60:22, 23, 24 regulatory 51:10 63:13 reiterate 37:3 49:8, **related** 19:11 relates 55:25 67:24 68:2 **Relationship** 27:5 relationships 18:3 relative 41:24 54:14 62:13

relatively 9:22

remained 10:21

10:21 62:13 **Relief** 48:13

remarks 15:3 39:22 40:4 41:17 remember 32:22 63:20 **remove** 52:13 removed 54:16 **repeat** 39:22 49:3 **replace** 67:20 report 27:4 reported 4:18 **reporting** 23:4, 8 reports 10:12 24:19 represent 19:9 representing 3:20 4:6 22:6, 8 request 32:19 **require** 42:14, 15 required 23:23 48:14 re-read 68:24 research 11:16 12:3 13:15 55:22 resourced 41:24 **Resources** 7:25 8:2, 8 29:12, 24 42:1 respective 4:7 respond 11:24 34:15 50:22 responding 44:24 response 4:3 12:10 18:5 23:1 44:7 46:23 55:12, 14 responses 12:18 rest 3:7 22:19 result 43:23 69:8 resulted 19:3 results 24:7 26:2 38:1 **retired** 32:13 **Revnolds** 7:7 9:8 **right** 32:4, 6 50:16 52:13 53:14 54:11, 20 63:17 65:21 rightfully 17:25 rise 17:10 31:19 **rising** 10:*1* 11:9 **risk** 61:3 robust 13:16 55:15 **Rod** 1:10 6:13 7:24 8:11 29:1 61:12 **Rod's** 61:19 **rogue** 44:16 52:16 **room** 35:13 36:5 37:12 38:8 66:6 rooms 34:18 **rose** 10:6 **rule** 18:18 **running** 32:25 runs 45:7

rural 4:20 34:10, 11 43:8 ruthless 18:9 < S > **S.E** 2:12 sad 34:2 39:7 **Safe** 22:20 30:23 43:12 53:14 61:7 **safer** 18:7 safety 11:18 18:3 19:4 40:25 54:12 63:20, 21 66:11 sale 59:9 61:7 salespeople 18:14 sand 53:4 sat 30:6 save 5:22 **saving** 42:5 saw 10:4 23:17 25:10 saying 37:4 66:15 says 60:11 66:8 scans 58:7 schedule 5:7 50:24 52:23 scheduled 49:4 53:9 scheduling 5:17 44:25 45:3, 7 49:7 50:6, 25 51:4 52:8 53:3 scheme 51:10 scholars 3:17 school 23:1 25:10, 16 48:3 schools 23:24 42:22, 23 43:11, 12 48:1, 5 schoolwork 48:12 science 62:20, 21, 22 science-based 43:13 scientific 63:8 second 18:4 sector 7:8 sectors 22:8 23:23 security 54:25 see 12:14 30:17 34:19 38:5 45:25 48:20 60:2 62:14 63:23 67:13 68:7 **seeing** 3:14 56:9 58:19 59:19, 20 61:17 67:2 seek 31:9 seeking 10:9 seemingly 60:24 seen 25:7, 22 58:2, 19 63:25 64:9 **seized** 10:16 19:6

seizure 10:*13* seizures 19:8 sell 18:15 46:24 **Senate** 2:6 3:3, 4, **Senator** 1:3 2:14 3:1, 2 9:4 12:1 15:*1* 17:2 21:*1* 22:3 27:1 28:1 33:7 34:1, 23 36:10 39:5, 15 40:3 41:1, 15 43:14 45:7 46:19 47:8 48:18 49:8, 20 50:17 52:7 53:1, 2, 18 55:4 56:20 57:16 59:24 62:6, 11 64:7 65:6, 10 68:23 send 67:22 **Sending** 37:24 sense 37:4 sent 18:14 58:18 separate 18:23 separately 36:11 **separation** 54:15, 18 serial 68:21 **serious** 64:25 serve 13:2 30:19 served 27:6 66:2 serves 18:6 **service** 30:18 69:8 services 30:20 31:8, *10* 34:*13*, *15* 65:*23* 66:5, 21 serving 57:3 set 18:12 seven 25:19 **Seventh** 2:12 22:23 25:14 Shanghai 44:17 share 4:13 6:14 9:7, 21 12:14 13:21 36:14 40:19, 20 41:12 45:12 48:21 55:11 57:24 60:4 61:18 shares 9:8 **sharing** 9:8 22:25 41:10 shelter 66:4 sheriff's 36:7 shipments 50:10 **shipped** 12:17 shocking 58:9 shockingly 18:11 **shop** 59:7 shops 58:1 59:21 short 6:25 9:6 11:16 35:1 48:20

shortly 22:14 short-term 5:2 show 5:18 65:2 **showed** 23:3 38:7 **showing** 47:17 **shown** 19:12 69:7 shows 23:14 sick 38:2 sign 58:5, 6 significant 23:22 58:23 significantly 25:12 similar 4:22 5:12 58:21 59:11 simple 29:21 30:8 **simply** 44:23 54:18 Sinaloa 54:22 sincerely 13:19 **single** 17:8 single-minded 18:10 sir 36:12 44:20 situated 24:11 **situation** 34:2 36:2 39:12 54:21 69:6 six 16:14 54:14, 16 sixth 9:23 23:18 **sixties** 32:12 skirt 5:7 **Sleiter** 58:10 **slow** 12:15 38:3 slowing 44:1 small 25:23 29:15 37:15 43:8 smoke 9:24 smuggled 10:8 12:17 53:20 sneaky 49:9 so-called 63:6 social 16:25 32:13 **society** 19:19 sold 53:14 58:5 60:7, 10 61:6 solely 18:14 solution 5:1 solutions 13:16 24:15 51:2 solve 26:1 50:23 **somebody** 32:*16* 47:5 son 8:5 29:7 36:19 37:18 38:15 **son's** 31:*13* soon 6:14 47:23 **sooner** 66:25 **sorry** 17:1 sort 40:17 41:6 44:24 sorts 46:13 **sounds** 30:8 source 43:10

sources 46:13 south 49:15 southeast 59:8 Southern 18:9 19:25 44:2 Southwestern 53:20 **space** 38:4 span 12:7 spawn 16:25 speak 36:22 45:18 speaking 42:7 specialist 22:16 specialists 30:4, 5 specific 55:8 Specifically 16:16 42:11 43:20 **speed** 11:21 30:21 **spent** 44:9 50:7 **spiking** 17:10 **spoke** 30:6 **sponsor** 22:10 sponsorship 39:19 spotlight 51:24 spreading 4:12 staff 22:17 stages 68:6 **Stamm** 1:6 7:10. 13 8:10 15:8 16:1, 3 20:5 21:1 39:15 40:1, 2, 3 41:4 43:24 49:25 50:18 51:3 52:9 53:18, 25 64:15 68:9 STAR 58:10, 11 start 8:12 32:18 34:9, 22 40:2 46:9 51:15 53:7 started 22:14 42:10 starting 5:23 29:25 starts 42:1, 5 **State** 7:8 9:15.19 12:5, 10, 18 16:13, 20, 22 18:6, 24 19:1 22:7 32:5, 8, 10 39:7 40:16 43:9 49:18 51:16 53:7 54:20 59:15 60:16, 17, 21, 24 68:15 stated 7:3 40:7 **Statement** 1:2, 3, 4, 6, 8, 10 3:1 9:1 14:1 16:1 20:5 22:1 26:6 27:6 29:1 33:10 statements 15:5 **States** 7:15 16:14 53:22 59:19 64:13 statewide 6:5 22:5, 13. 24

statistics 9:21 10:25 56:23 status 56:13 stav 13:20 30:22 37:12 38:13, 21 **staying** 46:25 stavs 58:25 steadfast 13:22 40:4 step 32:11 50:15, 16 54:21 stigma 31:6 38:25 stimulants 10:5 13:7 Stock 54:11 stolen 54:13 **stool** 3:19, 21, 22, 25 4:6 40:8 **stop** 5:22 7:25 29:12 35:5, 20 37:2, 9 41:25 42:4 56:23 **stopped** 31:19 59:7 **stopping** 4:11 7:16 24:24 42:1 53:24 store 58:3 59:3 stores 59:18 stories 59:1 story 6:14 39:11 58:9 69:5 strategically 40:10, 11 strategies 6:6 22:25 25:2, 19 55:8 56:11 strategy 12:11 19:17 27:10 55:6, 9, 21 56:10, 17 65:12 stream 33:2 streams 13:6 22:22 street 37:25 67:7 streets 6:19 44:18 strength 11:13 strengthen 7:9 stresses 43:4 stressors 45:24 strive 4:3 **strong** 65:5 strongly 38:10 structures 52:20 **struggle** 48:*15* struggled 6:12 32:16 students 23:4 25:16 42:13, 21 48:3 **studied** 55:19 studies 45:25 65:2 **stuff** 61:9 **submit** 59:22

submitted 25:18 59:13 **substance** 6:1, 12 7:19 8:3 10:20 22:15 23:21, 23 24:4, 10 31:6, 11 32:1, 7, 17 33:6 35:10, 13 36:20, 22 37:14 38:19 41:22, 23 42:10 46:2 47:4, 20 53:5, 16 56:25 60:6 61:18, 24 63:19 64:5 66:3 substances 5:8 10:14, 23 11:10 12:24 13:11 24:12 25:15 31:20 36:25 43:19 45:1, 17 46:4, 10 49:6 50:21, 24 51:13 52:21 56:8 57:20 60:5 61:5 63:22 succeeded 6:18 success 24:22 56:25 63:1 65:3 successful 3:18 22:25 25:5 successfully 22:21 53:23 **suffering** 8:9 33:6 suggested 38:4 suggestions 57:16 65:18 **suited** 31:23 super 54:7, 22 supplement 60:19 supplemental 16:21 supplies 12:20 **supply** 11:17 19:20 25:*3* 31:20 45:2*1* **support** 3:21 8:1, 7 22:10 23:7 29:9, 20, 21, 23 31:1 33:4 40:4, 14, 23 43:5, 9, 12 supported 5:21 19:5 33:4 **supports** 16:16 sure 4:13, 24 47:19 53:8 surrounds 38:25 **Survey** 23:*3* survival 47:4 survives 36:4 **suspect** 51:14 suspected 47:15 **sustain** 43:5, 7 sustainability 42:16 sustainable 42:25 symptoms 58:21, 23 synergistically 40:19 synergize 16:19
41:13
synthetic 4:22 5:7,
16, 18 11:6, 7 12:4
50:18 51:4, 20
53:6, 7 57:21 60:11
synthetics 11:7
44:11
system 65:15, 22, 25
67:1, 5 68:2

<T> table 24:6 25:4 tailored 25:1 take 35:8 38:20 62:21 67:6 taken 49:14 takes 50:25 talk 4:13 37:19 53:11, 15 54:14 talked 49:2 53:5 64:15 talking 46:10 target 40:20 targets 12:4 task 18:22 19:5 taxpayer 5:22 42:8, 18 teachers 42:23, 24 teens 10:20 tell 35:25 60:12 telling 69:5 tells 62:22 temporarily 48:25 temporary 44:3, 4 50:24 term 35:1 terms 11:23 19:10 63:9 terroristic 18:20 test 52:10 testify 20:3 22:4 testimony 6:24 15:6 16:5 25:18 26:4 **Texas** 54:25 **Thank** 6:22 9:4 13:25 15:1 20:2 21:1 22:3, 9 26:4 27:1 29:5 33:7, 9 34:1 36:12 39:13 40:3 43:14 48:17 69:3, 4, 10, 13, 16 thankfully 64:19

stations 58:1

thanking 40:4

theme 11:20

thieves 68:22 thing 33:1 36:16

THC 59:16 63:5, 14, 22 64:24

47:11 52:13 53:1

56:19 61:10 67:8 68:19 things 4:12 9:7 32:5, 8 36:25 37:16 47:1, 16 55:24 56:3, 6 57:12, 18, 23 67:3 **think** 5:5 11:13 36:6, 17 41:4 42:25 44:1, 6, 20, 21 45:3, 13, 20, 23 46:8 47:5, 8 49:12, *15*, *21* 50:*17* 51:*7*, 8, 11 52:2, 4, 5 55:15, 19 56:3, 4, 5, 9, 10, 17, 21 60:1 61:12, 14, 20 62:3, 4, 6, 18, 20, 21, 25 63:1, 10, 14, 15 64:15 65:21 67:23, 24 68:4, 5, 10, 19 **thirds** 17:18 thought 69:4 thoughtful 13:16 threat 19:10 44:7 50:9 65:25 66:11 threats 55:6 three 3:19, 24 13:4 40:8 42:13 three-legged 3:18 40:7 Thursday 2:4 **tied** 18:25 ties 61:13 time 5:1, 2 12:6 13:20 22:18 23:3 36:24 37:1 42:22 47:14 48:1, 14 50:7 51:25 64:5 timely 11:24 13:10, times 42:13 48:7 49:2 tireless 6:19 **title** 3:4 tobacco 13:1 23:11, 14 25:11 **today** 3:6, 10 4:13 6:14, 23 9:9, 17 12:6 13:1 16:4 22:4 26:5 33:1 50:8 52:15 54:10, 20 56:5, 15 today's 4:5 told 29:17 47:10 64:11 tomorrow 13:3 ton-levels 54:23 tool 52:24 53:15, 17 67:19

toolbox 67:19 tools 32:4 top 24:21 total 9:23 10:14 59:16 **totally** 41:23 touch 11:2 touched 39:21 48:19 tour 4:9 tours 58:2 traceable 17:21 traditional 11:23 50:18 trafficked 46:5 trafficker 54:15 traffickers 4:11 16:24 44:2 45:14 Trafficking 1:7 7:11, 16 16:2, 6, 9, 15 17:19, 22 18:23 29:11 40:21 50:19, 20 54:21 68:18 tragedies 23:1 tragic 17:14 69:6, 9 **tragically** 17:4 46:2 train 33:4 trained 25:20 32:9, 12 42:23, 24 **trainer** 32:11 trainers 32:12 training 24:9 32:10 41:10 trajectory 50:9 transported 36:3 treat 36:2 63:11 66:9 treated 39:1 treaties 45:5 treating 6:20 TREATMENT 2:2 3:20 4:8 5:20 6:11 8:2, 8 10:9 12:9, 22, 23 16:19 29:18 30:3, 23, 25 31:1 34:16 35:14 37:6, 8, 16, 22, 23 38:11, 15, 17, 21, 23 40:9, 10 42:6, 12 43:19 55:10, 17, 23 61:25 64:2 66:3, 4 67:4, 13 69:15 treats 58:12 tremendous 25:17 trends 3:13 24:11 31:3 59:14 tried 13:20 38:13 57:12 truck 54:8 **true** 46:1 50:14

try 37:22 66:20 trying 47:8 57:3 **tumbled** 10:11 turn 44:17 turnaround 37:3 two 12:22 17:17 19:13 25:6 31:17 34:4 50:17 54:18 **type** 34:25 52:3 62:19 63:4 67:8 types 32:24 52:11, 19 56:8 57:12 60:5 typically 54:15 < U > **U.S** 2:6, 11 **unable** 48:16 unacceptable 19:19 unassailable 19:21

underage 23:2 24:5 undermine 18:18 underscores 13:4 underserved 11:18 understand 31:9 51:11 52:5 65:12 unenforceable 60:24 unintended 11:19 unintentional 46:16 unique 24:16 55:24 uniqueness 56:12 **United** 7:25 29:12 **uniting** 22:23 universal 42:22 unprecedented 4:16 unregulated 13:11 51:15 53:7 60:6 unsteady 3:23 **Updated** 12:11 upstream 42:2 **urgency** 55:12 **urges** 55:5 usage 37:1 use 4:11 5:22, 25 6:7, 12 7:23, 25 9:23, 24, 25 10:1, 9, 20 13:1, 2, 4 17:12, 19, 22 19:18, 20 23:14, 15, 21, 23 24:4, 10 25:10, 20 26:3 27:11 31:6 32:1, 7, 17 33:6 35:10, 13 36:20, 23, 25 37:14, 25 38:1, 19 41:1, 22, 23 42:1, 8, 10, 17 43:19 45:20, 23 46:17, 24 47:17, 19, 20 53:16 56:1, 9, 24 57:5 58:15, 17 61:7, 9, 24 62:14

63:19 64:19, 21 65:2, 5 66:3 users 46:11 68:12 uses 55:25 62:19 Usually 15:4 utilized 41:24 < V > value 44:15 valued 62:1

vape 58:1, 3 59:7, 21 vaping 10:22 11:11 24:5 various 18:12 22:8 24:11 Vast 53:19 version 9:6 **versus** 68:2 **victims** 17:15 view 9:19 34:7, 21 violation 60:15 violent 17:19, 23 18:11, 20 40:21 68:21 virtual 7:18 8:11

21:2 48:1, 10

voluntary 34:12

visitors 48:2

void 13:*10* **volume** 10:*8*

volunteers 43:3 < W > **walk** 59:3 Walters 17:24 want 3:2 5:19 7:2 15:3, 5 27:3 29:5 31:2 36:10 38:2 40:2 41:16, 17 46:19 49:4, 5, 22, 24 53:18 56:20 64:21 69:3, 10, 13 wanted 30:1 36:23 37:2 47:11 49:2 57:24 wants 45:10 war 62:8 warm 35:18 warning 59:5 Washington 3:4 wave 4:16 way 6:2 13:24 29:20 37:8, 16 38:3, 12 39:1, 3, 9, 12 44:4 51:22

53:5, 10 55:13

64:22 65:24

ways 11:22

59:24 62:17, 23

weather 47:15 **website** 59:11 weed 63:6 week 58:4 weeks 38:23 weight 10:14 56:14, 15, 16 **welcome** 3:2, 6, 9 33:8 well 6:21 11:8 16:6 23:19 25:16 29:3 35:15 36:25 41:4, 16, 19 43:2 49:16 50:1 51:10 53:25 56:5 57:16, 18 59:1, 23 64:9, 11.16 went 29:15, 25 32:9, 11 37:2, 20 38:8 whack-a-mole 44:24 wife 29:7, 9 38:9 willing 37:24 **window** 58:5 **windows** 37:15 **wisdom** 30:13 withdrawal 38:22 witnesses 3:6 6:22, 25 wonderful 36:18 Woolery 1:4 7:5 8:10 9:1, 3 14:1 15:1 34:17, 22 37:4 45:11, 12 49:8 50:17 51:1, 7 53:1 55:7, 11 57:19 60:4 62:9, 12 64:24 65:7, 20 words 41:1 62:8 work 3:7 6:15 7:20, 21 9:14 12:19 22:18, 24 23:7 24:6, 13 25:3 29:15 35:6 36:18 37:16 40:19 41:12 42:15 43:4, 21 47:16, 24, 25 48:9 53:17 55:1 65:19 69:10, 11 worked 5:23 42:16 69:7 worker 32:13 67:12 working 5:6 16:22 22:15 24:1 35:23 41:4 42:10 43:2, 12 65:16 workplace 63:23 works 7:7 30:9 58:10

wound 37:11

writing 39:17 69:1 written 25:17 wrong 61:23 66:19 < Y > year 4:9 10:5, 6, 17 17:24 19:5, 8 22:23 25:14 29:14 31:13, 14 42:8, 14, 18 47:20, 21, 22, 25 48:1, 5, 11 50:11 54:9 year-old 59:3 years 6:10 9:12 10:11, 12, 21 17:10 23:13 29:19 30:10 31:12, 22 32:9, 15, 17 36:19 39:8 42:9, 18 43:6 44:9, 10 45:18 48:24 56:14 60:12 63:4 64:*1* **yellow** 13:13 young 4:10 47:21 62:14 youth 7:22 10:23 13:1 22:20 23:3, 23, 24 24:10 25:2, 8 26:3 43:12 47:20 48:8 57:5 59:1, 5 64:10, 11, 21, 25 youth-serving 23:25 <Z> **zealous** 18:10